# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

X	QUARTERLY REPORT PURSUANT TO SECTION	N 13 OR 15(d) OF THE SECURITIES EXCHAN	IGE ACT OF 1934	
	For the quarterly period ended March 31, 2023			
		OR		
	TRANSITION REPORT PURSUANT TO SECTION	N 13 OR 15(d) OF THE SECURITIES EXCHAN	IGE ACT OF 1934	
	For the transition period from to			
		Commission file number 001-37713		
		ebay		
		eBay Inc. (Exact name of registrant as specified in its charter)		
		,		
	<b>Delaware</b> (State or other jurisdiction	on of	<b>77-0430924</b> (I.R.S. Employer	
	incorporation of organiza	ation)	Identification No.)	
	2025 Hamilton Aven			
	San Jose,Califori (Address of principal executiv		<b>95125</b> (Zip Code)	
		Registrant's telephone number, including area code: (408) 376-7108		
	Sec	urities registered pursuant to Section 12(b) of the	Act:	
	Title of each class Common stock	<u>Trading symbol</u> EBAY	Name of exchange on which registered The Nasdaq Global Select Market	
	ate by check mark whether the registrant (1) has filed all reports requi he registrant was required to file such reports), and (2) has been subje			er period
	ate by check mark whether the registrant has submitted electronical eding 12 months (or for such shorter period that the registrant was req		ant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) do	uring the
	ate by check mark whether the registrant is a large accelerated filer, lerated filer," "accelerated filer," "smaller reporting company" and "eme		g company, or an emerging growth company. See the definitions	of "large
_	e accelerated filer		Accelerated filer	
lon-	accelerated filer		Smaller reporting company	
			Emerging growth company	
	emerging growth company, indicate by check mark if the registrant ha uant to Section 13(a) of the Exchange Act. $\ \Box$	s elected not to use the extended transition period for complyi	ng with any new or revised financial accounting standards provided	d
	ate by check mark whether the registrant is a shell company (as define	• ,		
s of	April 24, 2023, there were 534,503,131 shares of the registrant's com-	mon stock, \$0.001 par value, outstanding, which is the only c	ass of common or voting stock of the registrant issued.	
	<del>-</del>	<del></del>		

## TABLE OF CONTENTS

		Page
	PART I: FINANCIAL INFORMATION	_
<u>tem 1</u>	Financial Statements (unaudited)	<u>3</u>
tem 2	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>42</u>
tem 3	Quantitative and Qualitative Disclosures About Market Risk	<u>54</u>
tem 4	Controls and Procedures	<u>57</u>
	PART II: OTHER INFORMATION	
<u>tem 1</u>	<u>Legal Proceedings</u>	<u>58</u>
tem 1A	Risk Factors	<u>58</u>
tem 2	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>59</u>
tem 3	<u>Defaults Upon Senior Securities</u>	<u>59</u>
tem 4	Mine Safety Disclosures	<u>59</u>
<u>tem 5</u>	Other Information	<u>59</u>
tem 6	<u>Exhibits</u>	<u>60</u>
<u>Signatures</u>		<u>61</u>

## PART I: FINANCIAL INFORMATION

## Item 1: Financial Statements (unaudited)

### Index

	Page
Condensed Consolidated Balance Sheet as of March 31, 2023 and December 31, 2022	<u>4</u>
Condensed Consolidated Statement of Income for the three months ended March 31, 2023 and 2022	<u>5</u>
Condensed Consolidated Statement of Comprehensive Income for the three months ended March 31, 2023 and 2022	<u>6</u>
Condensed Consolidated Statement of Stockholders' Equity for the three months ended March 31, 2023 and 2022	
Condensed Consolidated Statement of Cash Flows for the three months ended March 31, 2023 and 2022	<u>7</u> <u>8</u>
lotes to Condensed Consolidated Financial Statements	<u>10</u>
Note 1 — The Company and Summary of Significant Accounting Policies	<u>10</u>
Note 2 — Net Income (Loss) Per Share	<u>12</u>
Note 3 — Business Combinations	<u>13</u>
Note 4 — Goodwill and Intangible Assets	<u>14</u>
Note 5 — Segments	
Note 6 — Investments	<u>15</u> <u>16</u>
Note 7 — Derivative Instruments	<u>21</u>
Note 8 — Fair Value Measurement of Assets and Liabilities	<u>25</u>
Note 9 — Debt	<u>29</u>
Note 10 — Supplemental Consolidated Financial Information	<u>32</u>
Note 11 — Commitments and Contingencies	<u>34</u>
Note 12 — Stockholders' Equity	<u>37</u>
Note 13 — Employee Benefit Plans	<u>38</u>
Note 14 — Income Taxes	<u>39</u>
Note 15 — Accumulated Other Comprehensive Income	<u>40</u>
Note 16 — Restructuring	41
<u></u>	

## eBay Inc. CONDENSED CONSOLIDATED BALANCE SHEET

	CONDENSED CONSOLIDATED BALANCE SHEET		March 31, 2023	I	December 31, 2022
			(In millions, ex	cept p	
			(Unaudited)		
	ASSETS				
Current assets:					
Cash and cash equivalents		\$	2,082	\$	2,154
Short-term investments			1,922		2,625
Equity investment in Adevinta			2,866		2,692
Customer accounts and funds receivable			779		763
Other current assets			949		1,056
Total current assets			8,598		9,290
Long-term investments			1,657		1,797
Property and equipment, net			1,235		1,238
Goodwill			4,287		4,262
Operating lease right-of-use assets			486		513
Deferred tax assets			3,111		3,169
Other assets			630		581
Total assets		\$	20,004	\$	20,850
LIABILITIES AND S	STOCKHOLDERS' EQUITY				
Current liabilities:					
Short-term debt		\$	_	\$	1,150
Accounts payable			280		261
Customer accounts and funds payable			792		768
Accrued expenses and other current liabilities			1,829		1,866
Income taxes payable			305		226
Total current liabilities			3,206		4,271
Operating lease liabilities			395		418
Deferred tax liabilities			2,226		2,245
Long-term debt			7,721		7,721
Other liabilities			1,069		1,042
Total liabilities			14,617		15,697
Commitments and Contingencies (Note 11)			·		
Stockholders' equity:					
Common stock, \$0.001 par value; 3,580 shares author	orized; 536 and 539 shares outstanding		2		2
Additional paid-in capital	,		17,364		17,279
Treasury stock at cost, 1,191 and 1,186 shares			(46,954)		(46,702)
Retained earnings			34,744		34,315
Accumulated other comprehensive income			231		259
Total stockholders' equity			5,387		5,153
Total liabilities and stockholders' equity		\$	20,004	\$	20,850
Total habilities and stockholders equity		<u> </u>	20,004	=	20,300

## eBay Inc. CONDENSED CONSOLIDATED STATEMENT OF INCOME

Three Months Ended March 31,

		- maron on,	
	2023		2022
	(In millions	(In millions, except per share amou (Unaudited)	
Net revenues	\$	2,510 \$	2,483
Cost of net revenues	·	700	689
Gross profit		1,810	1,794
Operating expenses:			,
Sales and marketing		511	478
Product development		352	301
General and administrative		297	226
Provision for transaction losses		84	96
Amortization of acquired intangible assets		8	1
Total operating expenses		1,252	1,102
Income from operations		558	692
Gain (loss) on equity investments and warrant, net		198	(2,291)
Interest and other, net		(26)	(50)
Income (loss) from continuing operations before income taxes		730	(1,649)
Income tax benefit (provision)		(161)	310
Income (loss) from continuing operations		569	(1,339)
Income (loss) from discontinued operations, net of income taxes		(2)	(2)
Net income (loss)	\$	567 \$	(1,341)
Income (loss) per share - basic:			
Continuing operations	\$	1.06 \$	(2.28)
Discontinued operations		_	_
Net income (loss) per share - basic	\$	1.06 \$	(2.28)
, , ,			
Income (loss) per share - diluted:			
Continuing operations	\$	1.05 \$	(2.28)
Discontinued operations	*		_
Net income (loss) per share - diluted	\$	1.05 \$	(2.28)
Comments (Comments of Comments	·		
Weighted-average shares:			
Basic		537	587
Diluted		541	587

# eBay Inc. CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Three Months Ended March 31,

	march or,		
	2	023	2022
		(In milli (Unaud	•
Net income (loss)	\$	567	\$ (1,341)
Other comprehensive income (loss), net of reclassification adjustments:			
Foreign currency translation gains (losses)		1	(34)
Unrealized gains (losses) on investments, net		19	(51)
Tax benefit (expense) on unrealized gains (losses) on investments, net		(6)	13
Unrealized gains (losses) on hedging activities, net		(53)	20
Tax benefit (expense) on unrealized gains (losses) on hedging activities, net		11	(4)
Other comprehensive income (loss), net of tax		(28)	(56)
Comprehensive income (loss)	\$	539	\$ (1,397)

## eBay Inc. CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY

Three Months Ended March 31,

		ward	in 31,	31,	
	2023 (In millions, except per sha (Unaudited)				
			•		
Common stock:					
Balance, beginning of period	\$	2	\$	2	
Common stock issued		_		_	
Common stock repurchased					
Balance, end of period		2		2	
Additional paid-in-capital:		_			
Balance, beginning of period		17,279		16,659	
Common stock and stock-based awards issued		_		1	
Tax withholdings related to net share settlements of restricted stock units and awards		(48)		(61)	
Stock-based compensation		128		111	
Forward contract for share repurchases		_		188	
Other		5		6	
Balance, end of period		17,364		16,904	
Treasury stock at cost:					
Balance, beginning of period		(46,702)		(43,371)	
Common stock repurchased		(252)		(1,438)	
Balance, end of period		(46,954)		(44,809)	
Retained earnings:	'				
Balance, beginning of period		34,315		36,090	
Net income (loss)		567		(1,341)	
Dividends and dividend equivalents declared		(138)		(134)	
Balance, end of period		34,744		34,615	
Accumulated other comprehensive income:					
Balance, beginning of period		259		398	
Foreign currency translation adjustment		1		(34)	
Change in unrealized gains (losses) on investments		19		(51)	
Change in unrealized gains (losses) on derivative instruments		(53)		20	
Tax benefit (provision) on above items		5		9	
Balance, end of period		231		342	
Total stockholders' equity	\$	5,387	\$	7,054	
Dividends and dividend equivalents declared per share or restricted stock unit	\$	0.25	\$	0.22	

## eBay Inc. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Three Months Ended March 31,

		March 31,	
	2	023	2022
		(In millions)	
		(Unaudited)	
Cash flows from operating activities:			
Net income (loss)	\$	567 \$	(1,341)
Loss from discontinued operations, net of income taxes		2	2
Adjustments:			
Provision for transaction losses		84	96
Depreciation and amortization		107	118
Stock-based compensation		128	111
Loss (gain) on investments and other, net		(4)	6
Deferred income taxes		33	(376)
Change in fair value of warrant		(38)	115
Change in fair value of equity investment in Adevinta		(174)	1,643
Change in fair value of equity investment in Adyen		_	246
Change in fair value of equity investment in Gmarket		11	182
Change in fair value of equity investment in KakaoBank		3	99
Changes in assets and liabilities, net of acquisition effects		122	(272)
Net cash provided by continuing operating activities		841	629
Net cash used in discontinued operating activities		_	(16)
Net cash provided by operating activities		841	613
Cash flows from investing activities:			
Purchases of property and equipment		(132)	(83)
Purchases of investments		(3,543)	(5,475)
Maturities and sales of investments		4,404	6,827
Proceeds from the sale of shares in Adyen			473
Proceeds from the sale of shares in KakaoBank		_	27
Other		(28)	3
Net cash provided by continuing investing activities		701	1,772
· · · · · · · · · · · · · · · · · · ·		701	1,772
Net cash provided by discontinued investing activities			4 770
Net cash provided by investing activities		701	1,772
Cash flows from financing activities:			
Proceeds from issuance of common stock		<del>_</del>	1
Repurchases of common stock		(242)	(1,069)
Payments for taxes related to net share settlements of restricted stock units and awards		(92)	(61)
Payments for dividends		(134)	(129)
Repayment of debt		(1,150)	(750)
Net funds receivable and payable activity		229	56
Other		1	
Net cash used in continuing financing activities		(1,388)	(1,952)
Net cash used in discontinued financing activities			
Net cash used in financing activities		(1,388)	(1,952)
Effect of exchange rate changes on cash, cash equivalents and restricted cash		5	(18)
Net increase in cash, cash equivalents and restricted cash		159	415
Cash, cash equivalents and restricted cash at beginning of period		2.272	1,406
Cash, cash equivalents and restricted cash at end of period	\$	2,431 \$	1,821
	Ψ	Σ,151	1,021
Less: Cash, cash equivalents and restricted cash of discontinued operations	\$	2,431 \$	1,821
Cash, cash equivalents and restricted cash of continuing operations at end of period	\$	2,431 \$	1,821

## CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS—(Continued)

Three Months Ended

		March 31,		
	202	:3	2022	
	· · · · · · · · · · · · · · · · · · ·	(In millions)		
		(Unaudited)		
Supplemental cash flow disclosures:				
Cash paid for:				
Interest	\$	60 \$	80	
Income taxes	\$	29 \$	35	

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### Note 1 — The Company and Summary of Significant Accounting Policies

#### The Company

eBay Inc. is a global commerce leader that connects people and builds communities to create economic opportunity for all. Our technology empowers millions of buyers and sellers in more than 190 markets around the world, providing everyone the opportunity to grow and thrive. Founded in 1995 in San Jose, California, eBay is one of the world's largest and most vibrant marketplaces for discovering great value and unique selection.

When we refer to "we," "our," "us," the "Company" or "eBay" in this Quarterly Report on Form 10-Q, we mean the current Delaware corporation (eBay Inc.) and its consolidated subsidiaries, unless otherwise expressly stated or the context otherwise requires.

#### Use of Estimates

The preparation of condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we evaluate our estimates, including those related to provisions for transaction losses, legal contingencies, income taxes, revenue recognition, stock-based compensation, investments including level 3 investments in Gmarket Global LLC ("Gmarket"), warrants and the recoverability of goodwill and intangible assets. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Actual results could differ from those estimates.

#### Principles of Consolidation and Basis of Presentation

The accompanying financial statements are consolidated and include the financial statements of eBay Inc., our wholly and majority-owned subsidiaries and variable interest entities ("VIE") where we are the primary beneficiary. All intercompany balances and transactions have been eliminated in consolidation. Minority interests are recorded as a noncontrolling interest. A qualitative approach is applied to assess the consolidation requirement for VIEs. Generally, investments in entities where we hold at least a 20% ownership interest and have the ability to exercise significant influence, but not control, over the investee are accounted for using the equity method of accounting, including those in which the fair value option has been elected.

For equity method investments, our share of the investees' results of operations is included in gain (loss) on equity investments and warrant, net and investment balances are included in long-term investments. For equity investments under the fair value option, the change in fair value of the investment is included in gain (loss) on equity investments and warrant, net and investment balances are included in long-term investments, other than our equity interest in Adevinta ASA ("Adevinta") which is included in the short-term assets section on the condensed consolidated balance sheet. Investments in entities where we hold less than a 20% ownership interest are generally accounted for as equity investments to be measured at fair value or, under an election, at cost if it does not have readily determinable fair value, in which case the carrying value would be adjusted upon the occurrence of an observable price change in an orderly transaction for identical or similar instruments or impairment.

Upon the transfer of our Classifieds business to Adevinta in 2021, shares in Adevinta were included as part of total consideration received under the definitive agreement. The equity interest in Adevinta is accounted for under the fair value option. Additionally, upon completion of the sale of 80.01% of the outstanding equity interests of eBay Korea LLC ("eBay Korea") to Emart Inc. ("Emart") in 2021, we retained 19.99% of the outstanding equity interests of the new entity, Gmarket, which is accounted for under the fair value option. Subsequent changes in fair value for these equity investments are included in gain (loss) on equity investments and warrant, net on our consolidated statement of income.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

These condensed consolidated financial statements and accompanying notes should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2022. We have evaluated all subsequent events through the date these condensed consolidated financial statements were issued. In the opinion of management, these condensed consolidated financial statements reflect all adjustments, consisting only of normal recurring adjustments, which are necessary for the fair statement of the condensed consolidated financial position, results of operations and cash flows for these interim periods.

#### Significant Accounting Policies

There were no significant changes to our significant accounting policies disclosed in "Note 1 — The Company and Summary of Significant Accounting Policies" in our Annual Report on Form 10-K for the year ended December 31, 2022.

#### Recent Accounting Pronouncements Not Yet Adopted

In June 2022, the Financial Accounting Standards Board ("FASB") issued new guidance to clarify the fair value measurement guidance for equity securities subject to contractual restrictions that prohibit the sale of an equity security. Further, the guidance introduces new disclosure requirements for equity securities subject to contractual sale restrictions that are measured at fair value. The standard will be effective for annual reporting periods beginning after December 15, 2023, including interim reporting periods within those fiscal years. We do not expect the adoption of this standard to have a material impact on our consolidated financial statements.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 2 - Net Income (Loss) Per Share

Basic net income (loss) per share is computed by dividing net income (loss) for the period by the weighted average number of shares of common stock outstanding during the period. Diluted net income (loss) per share is computed by dividing net income (loss) for the period by the weighted average number of shares of common stock and potentially dilutive common stock outstanding during the period. The dilutive effect of outstanding options and equity incentive awards is reflected in diluted net income (loss) per share by application of the treasury stock method. The calculation of diluted net income (loss) per share excludes all anti-dilutive shares of common stock.

The following table presents the computation of basic and diluted net income (loss) per share for the periods indicated (in millions, except per share amounts):

	Three Months Ended March 31,		nded	
		2023		2022
Numerator:				
Income (loss) from continuing operations	\$	569	\$	(1,339)
(Loss) from discontinued operations, net of income taxes		(2)		(2)
Net income (loss)	\$	567	\$	(1,341)
Denominator:	-			
Weighted average shares of common stock - basic		537		587
Dilutive effect of equity incentive awards		4		
Weighted average shares of common stock - diluted		541		587
Income (loss) per share - basic:				
Continuing operations	\$	1.06	\$	(2.28)
Discontinued operations		_		_
Net income (loss) per share - basic	\$	1.06	\$	(2.28)
Income (loss) per share - diluted:	-			
Continuing operations	\$	1.05	\$	(2.28)
Discontinued operations		_		_
Net income (loss) per share - diluted	\$	1.05	\$	(2.28)
Common stock equivalents excluded from income (loss) per diluted share because their effect would have been anti-dilutive		12		7

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 3 — Business Combinations

#### Acquisition of TCGplayer

In 2022, we completed the acquisition of TCGplayer, a trusted marketplace for collectible card game enthusiasts. In 2023, we recorded measurement period adjustments related to the revised valuation of the intangible assets acquired. The following table presents the revised allocation of the aggregate purchase consideration (in millions):

	 TCGplayer
Goodwill	\$ 148
Purchased intangible assets	109
Deferred taxes	 (18)
Total	\$ 239

The goodwill recognized is primarily attributable to expected synergies and the assembled workforce of TCGplayer. We generally do not expect goodwill to be deductible for income tax purposes.

Our consolidated financial statements include the operating results of the acquired business from the date of acquisition. Separate operating results and pro forma results of operations for the acquisition above have not been presented as the effect of this acquisition is not material to our financial results.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 4 — Goodwill and Intangible Assets

#### Goodwill

The following table presents goodwill activity for the period indicated (in millions):

	December 31, 2022	Goodwill Acquired	Adjustments	March 31, 2023
Goodwill	\$ 4,262	\$ 20	\$ 5	\$ 4,287

Goodwill acquired during the three months ended March 31, 2023 relates to the acquisition of 3PM Shield, a provider of Al-based marketplace compliance solutions, on February 13, 2023 and the revised valuation of the intangible assets acquired from the 2022 acquisition of TCGplayer. The adjustments to goodwill during the three months ended March 31, 2023 were primarily due to foreign currency translation.

#### Intangible Assets

Intangible assets are reported within other assets in our condensed consolidated balance sheet. The following table presents components of identifiable intangible assets as of the dates indicated (in millions, except years):

	March 31, 2023							December 31, 2022								
	Gross Carrying Amount		Accumulated I		et Carrying Amount	Weighted Average Useful Life (Years)		Gross Carrying Amount		ccumulated mortization		Carrying mount	Weighted Average Useful Life (Years)			
Intangible assets:																
Customer lists and user base	\$ 246	\$	(196)	\$	50	8	\$	190	\$	(190)	\$	_	0			
Marketing related	81		(55)		26	6		68		(53)		15	7			
Developed technologies	235		(179)		56	4		275		(177)		98	5			
All other	159		(157)		2	3		159		(157)		2	3			
Total	\$ 721	\$	(587)	\$	134		\$	692	\$	(577)	\$	115				

Amortization expense for intangible assets was \$10 million and \$1 million for the three months ended March 31, 2023 and 2022, respectively.

The following table presents expected future intangible asset amortization as of the date indicated (in millions):

	March 31, 2023
Remaining 2023	\$ 25
2024	33
2025	30
2026	21
Thereafter	25
Total	\$ 134

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 5 — Segments

We have one operating and reportable segment. Our reportable segment is Marketplace, which includes our online marketplace located at www.ebay.com, its localized counterparts and the eBay suite of mobile apps. Our management and our chief operating decision maker review financial information presented on a consolidated basis for purposes of allocating resources and evaluating performance and do not evaluate using asset information.

The accounting policies of our segment are the same as those described in "Note 1 — The Company and Summary of Significant Accounting Policies."

The following table summarizes the allocation of net revenues based on geography for the periods indicated (in millions):

	Three Mor Marc	nths En	ded
	2023		2022
U.S.	\$ 1,261	\$	1,226
United Kingdom	381		418
Germany	252		273
Rest of world	616		566
Total net revenues	\$ 2,510	\$	2,483

Net revenues, inclusive of the effects of foreign exchange during each period, are attributed to U.S. and international geographies primarily based upon the country in which the seller, platform that displays advertising, other service provider or customer, as the case may be, is located.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 6 — Investments

The following tables summarize the unrealized gains and losses and estimated fair value of our investments classified as available-for-sale debt securities and restricted cash as of the dates indicated (in millions):

	March 31, 2023							
		Gross Amortized Cost		Gross Unrealized Gains		Gross Unrealized Losses		Estimated Fair Value
Short-term investments:								
Restricted cash	\$	41	\$	_	\$	_	\$	41
Corporate debt securities		1,649		_		(6)		1,643
Government and agency securities		141				(4)		137
	\$	1,831	\$	_	\$	(10)	\$	1,821
Long-term investments:						-		
Restricted cash	\$	5	\$	_	\$	_	\$	5
Corporate debt securities		515		_		(30)		485
Government and agency securities		625		_		(39)		586
	\$	1,145	\$	_	\$	(69)	\$	1,076

December 31, 2022								
	Gross Amortized Cost		Gross Unrealized Gains		Gross Unrealized Losses		Estimated Fair Value	
\$	36	\$	_	\$	_	\$	36	
	2,355		_		(5)		2,350	
	141				(6)		135	
\$	2,532	\$		\$	(11)	\$	2,521	
\$	13	\$	_	\$	_	\$	13	
	686		_		(40)		646	
	604				(47)		557	
\$	1,303	\$	_	\$	(87)	\$	1,216	
	\$ \$	\$ 36 2,355 141 \$ 2,532 \$ 13 686 604	\$ 36 \$ 2,355 141 \$ 2,532 \$ \$ \$ 686 604	Gross Amortized Cost         Gross Unrealized Gains           \$ 36 \$ —           2,355 —         —           141 —         —           \$ 2,532 \$ —           \$ 686 —         —           604 —         —	Gross Amortized Cost         Gross Unrealized Gains           \$ 36 \$ — \$           2,355 —         —           141 —         —           \$ 2,532 \$ — \$           \$ 686 —         —           604 —         —	Amortized Cost         Unrealized Gains         Unrealized Losses           \$ 36         \$ — \$ —           2,355         — (5)           141         — (6)           \$ 2,532         \$ — (11)           \$ 13         \$ — \$ —           686         — (40)           604         — (47)	Gross Amortized Cost         Gross Unrealized Gains         Gross Unrealized Losses           \$ 36 \$ — \$ — \$         — \$           2,355 — (5)         — (6)           \$ 2,532 \$ — \$ (11)         \$           \$ 686 — (40)         — (47)	

We consider cash to be restricted when withdrawal or general use is legally restricted. Restricted cash is held in interest bearing accounts for letters of credit related to our global sabbatical program and for certain amounts related to other compensation arrangements held in escrow. Our fixed-income investments consist of predominantly investment grade corporate debt securities and government and agency securities. The corporate debt and government and agency securities that we invest in are generally deemed to be low risk based on their credit ratings from the major rating agencies.

The longer the duration of these securities, the more susceptible they are to changes in market interest rates and bond yields. As interest rates increase, those securities purchased at a lower yield show a mark-to-market unrealized loss. The unrealized losses are due primarily to changes in credit spreads and interest rates. We regularly review investment securities for other-than-temporary impairment using both qualitative and quantitative criteria. Investments classified as available-for-sale debt securities are carried at fair value with changes reflected in other comprehensive income. Where there is an intention or a requirement to sell an impaired available-for-sale debt security, the entire impairment is recognized in earnings with a corresponding adjustment to the amortized cost basis of the security. From time to time, we sell available-for-sale debt securities in an unrealized loss position and recognize an immaterial loss.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

We regularly review investment securities for credit impairment using both qualitative and quantitative criteria. In making this assessment, we consider the extent to which fair value is less than amortized cost, any changes to the rating of the security by a rating agency, any adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses will be recorded through interest and other, net for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. We did not recognize any credit-related impairment through an allowance for credit losses as of March 31, 2023.

Investment securities in a continuous loss position for less than 12 months had an estimated fair value of \$1.5 billion and unrealized losses of \$2 million as of March 31, 2023, and an estimated fair value of \$2.8 billion and unrealized losses of \$32 million as of December 31, 2022. Investment securities in a continuous loss position for greater than 12 months had an estimated fair value of \$1.4 billion and unrealized losses of \$77 million as of March 31, 2023, and an estimated fair value of \$952 million and unrealized losses of \$66 million as of December 31, 2022. Refer to "Note 15 — Accumulated Other Comprehensive Income" for amounts reclassified to earnings from unrealized gains and losses.

The following table presents estimated fair values of our short-term and long-term investments classified as available-for-sale debt securities and restricted cash by date of contractual maturity as of the date indicated (in millions):

	Marc	ch 31, 2023
One year or less (including restricted cash of \$41)	\$	1,821
One year through two years (including restricted cash of \$5)		639
Two years through three years		307
Three years through four years		130
Total	\$	2,897

#### **Equity Investments**

The following table summarizes our equity investments as of the dates indicated (in millions):

	Balance Sheet Location	March 31, 2023	December 31, 2022
Equity investments with readily determinable fair values	Short-term investments	\$ 101	\$ 104
Equity investment in Adevinta	Equity investment in Adevinta	2,866	2,692
Equity investments under the fair value option	Long-term investments	460	461
Equity investments under the equity method of accounting	Long-term investments	35	34
Equity investments without readily determinable fair values	Long-term investments	86	86
Total equity investments		\$ 3,548	\$ 3,377

#### Equity investment in Adevinta

We account for equity investments through which we exercise significant influence but do not have control over the investee under the fair value option or under the equity method. Our equity investment in Adevinta is accounted for under the fair value option.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Upon completion of the transfer of our Classifieds business to Adevinta in 2021, we received an equity investment of 44% in Adevinta valued at \$10.8 billion at the close of the transfer. In the fourth quarter of 2021, we completed the sale of approximately 135 million of our voting shares in Adevinta to Permira, inclusive of the option exercised by Permira to purchase additional voting shares, for total cash consideration of approximately \$2.3 billion which reduced our ownership in Adevinta to 33%. Following the close of the share sale, our equity investment in Adevinta was reported in the long-term assets section on the condensed consolidated balance sheet to reflect our contractual requirement to retain at least 25% of the total number of issued and outstanding equity securities of Adevinta until October 14, 2023, subject to certain exceptions specified in the agreement. As of December 31, 2022 and March 31, 2023, our equity investment in Adevinta is reported in the short-term assets section on the condensed consolidated balance sheet since our contractual requirement ends within twelve months of the balance sheet date.

At the initial recognition of the equity investment, we elected the fair value option where subsequent changes in fair value are recognized in earnings. The investment is classified within Level 1 in the fair value hierarchy as the valuation can be obtained from real time quotes in active markets. The fair value of the equity investment is measured based on Adevinta's closing stock price and prevailing foreign exchange rate at each balance sheet date and the changes in fair value are reflected in gain (loss) on equity investments and warrant, net in the condensed consolidated statement of income. We believe the fair value option election creates more transparency of the current value in the equity investment in Adevinta.

For the three months ended March 31, 2023, unrealized gains of \$174 million were recorded in gain (loss) on equity investments and warrant, net on our condensed consolidated statement of income related to the change in fair value of the investment compared to \$1,643 million of unrealized losses recorded during the same period in 2022. The fair value of the investment was \$2,866 million and \$2,692 million as of March 31, 2023 and December 31, 2022, respectively.

#### Equity investments with readily determinable fair values

Equity investments with readily determinable fair values are classified within Level 1 in the fair value hierarchy as the valuation can be obtained from real time quotes in active markets. Subsequent changes in fair value are reflected in gain (loss) on equity investments and warrant, net in the condensed consolidated statement of income.

The fair value of the equity investment in KakaoBank Corp. ("KakaoBank") is measured based on closing stock price and prevailing foreign exchange rate at each balance sheet date. For the three months ended March 31, 2023 and 2022, unrealized losses of \$3 million and \$91 million, respectively, were recorded in gain (loss) on equity investments and warrant, net on our condensed consolidated statement of income related to the change in fair value of the investment. During the three months ended March 31, 2022, we sold a portion of our shares in KakaoBank for \$45 million and recorded a realized gain on the change in fair value of shares sold of \$8 million in gain (loss) on equity investments and warrant, net. The fair value of the investment was \$101 million and \$104 million as of March 31, 2023 and December 31, 2022, respectively, and is reported within short-term investments in our condensed consolidated balance sheet.

We entered into a warrant agreement in conjunction with a commercial agreement with Adyen that vests in a series of four tranches, at a specified price per share upon meeting processing volume milestone targets on a calendar year basis. When a relevant milestone is reached, the warrant becomes exercisable with respect to the corresponding tranche of warrant shares up until the warrant expiration date of January 31, 2025. We met the processing volume milestone target to vest the first tranche of the warrant and in the third quarter of 2022, we sold the remainder of our shares in Adyen. Refer to "Note 7 — Derivative Instruments" for more information about the warrant.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Equity investments under the fair value option

We account for equity investments through which we exercise significant influence but do not have control over the investee under the fair value option or under the equity method. Our equity investment in Gmarket and certain other immaterial equity investments are accounted for under the fair value option.

In the fourth quarter of 2021, we completed the sale of 80.01% of the outstanding equity interests of eBay Korea to Emart. Upon completion of the sale, we retained 19.99% of the outstanding equity interest of the new entity, Gmarket, over whom we are able to exercise significant influence based on the terms of the securities purchase agreement, including through our board representation. Our equity investment in Gmarket was valued at \$728 million as of the transaction close date. At the initial recognition of this equity investment, we elected the fair value option where subsequent changes in fair value are recognized in gain (loss) on equity investments and warrant, net in the condensed consolidated statement of income. We believe the fair value option election creates more transparency of the current value in the equity investment in Gmarket. Our retained investment in Gmarket is subject to a two year right held by Emart to purchase the remaining interest at or near the closing price of the sale.

For the three months ended March 31, 2023 and 2022, unrealized losses of \$11 million and \$182 million, respectively, were recorded in gain (loss) on equity investments and warrant, net on our condensed consolidated statement of income related to the change in fair value of the investment. As of March 31, 2023 and December 31, 2022, the fair value of the investment was \$420 million and \$431 million, respectively and is reported within long-term investments in our condensed consolidated balance sheet.

The investment is classified as Level 3 in the fair value hierarchy as the valuation reflects management's estimate of assumptions that market participants would use in pricing the equity investment. Certain other immaterial equity investments aggregating to \$40 million as of March 31, 2023 are measured at fair value using the net asset value per share (or its equivalent) practical expedient, and have not been classified in the fair value hierarchy. Refer to "Note 8 — Fair Value Measurement of Assets and Liabilities" for more information.

#### Other equity method investments

We account for equity investments through which we exercise significant influence but do not have control over the investee under the fair value option or under the equity method. For equity investments accounted for under the equity method, our consolidated results of operations include, as a component of interest and other, net, our share of the net income or loss of the equity investments. For equity investments accounted for under the fair value option, the change in fair value is included in our consolidated results of operations as a component of gain (loss) on equity investments and warrant, net.

#### Equity investments without readily determinable fair values

The following table summarizes the change in total carrying value related to equity investments without readily determinable fair values held for the periods indicated (in millions):

Three Months Ended

		March 31,					
	20	23	2022				
Carrying value, beginning of period	\$	86 \$	85				
Downward adjustments for observable price changes and impairment		_	(7)				
Carrying value, end of period	\$	86 \$	78				

For the three months ended March 31, 2023, no downward adjustments to the carrying value of a strategic investment in gain (loss) on equity investments and warrant, net were recorded on our condensed consolidated statement of income.

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

For such equity investments without readily determinable fair values held as of March 31, 2023, the cumulative upward adjustment for observable price changes was \$41 million and cumulative downward adjustment for observable price changes and impairments was \$298 million.

The following table summarizes unrealized gains and losses related to equity investments held as of March 31, 2023 and presented within gain (loss) on equity investments and warrant, net for the periods indicated (in millions):

	Three Months Ended March 31,					
	<u> </u>	2023		2022		
Net gains (losses) recognized during the period on equity investments	\$	160	\$	(2,177)		
Less: Net gains (losses) recognized during the period on equity investments sold during the period		_		(174)		
Total unrealized gains (losses) on equity investments held, end of period	\$	160	\$	(2,003)		

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 7 — Derivative Instruments

Our primary objective in holding derivatives is to reduce the volatility of earnings and cash flows associated with changes in foreign currency exchange rates and interest rates. These hedging contracts reduce, but do not entirely eliminate, the impact of adverse foreign exchange rate and interest rate movements. We do not use any of our derivative instruments for trading purposes.

We use foreign currency exchange contracts to reduce the volatility of cash flows related to forecasted revenues, expenses, assets and liabilities, including intercompany balances denominated in foreign currencies. These contracts are generally one month to one year in duration but with maturities up to 24 months. The objective of the foreign exchange contracts is to ensure that ultimately the U.S. dollar-equivalent cash flows are not adversely affected by changes in the applicable U.S. dollar/foreign currency exchange rate. We evaluate the effectiveness of our foreign exchange contracts designated as cash flow or net investment hedges on a quarterly basis.

In 2022, we entered into derivative instruments to hedge the variability of forecasted interest payments on anticipated debt issuance using forward-starting interest rate swaps. These interest rate swaps effectively fixed the benchmark interest rate and had the economic effect of hedging the variability of forecasted interest payments for up to ten years on an anticipated debt issuance. Similar to other cash flow hedges, we recorded changes in the fair value of these interest rate swaps in accumulated other comprehensive income ("AOCI") until the anticipated debt issuance. As described in "Note 9 — Debt", in 2022, we issued \$1.2 billion of senior unsecured notes, which consisted of notes maturing in 2025, 2027 and 2032. As a result, we terminated the interest rate swaps and the gain associated with the termination of approximately \$25 million is amortized to interest expense over the term of our notes due in November 2032.

#### Cash Flow Hedges

For derivative instruments that are designated as cash flow hedges, the derivative's gain or loss is initially reported as a component of AOCI and subsequently reclassified into earnings in the same period the forecasted hedged transaction affects earnings. Derivative instruments designated as cash flow hedges must be de-designated as hedges when it is probable the forecasted hedged transaction will not occur in the initially identified time period or within a subsequent two-month time period. Unrealized gains and losses in AOCI associated with such derivative instruments are immediately reclassified into earnings. As of March 31, 2023, we have estimated that approximately \$18 million of net derivative gains related to our foreign exchange cash flow hedges and \$8 million of net derivative gains related to our interest rate cash flow hedges included in AOCI will be reclassified into earnings within the next 12 months. We classify cash flows related to our cash flow hedges as operating activities in our condensed consolidated statement of cash flows.

#### Non-Designated Hedges

Our derivatives not designated as hedging instruments consist of foreign currency forward contracts that we primarily use to hedge monetary assets or liabilities, including intercompany balances and equity investments denominated in non-functional currencies. The gains and losses on our derivatives not designated as hedging instruments are recorded in interest and other, net, which are offset by the foreign currency gains and losses on the related assets and liabilities that are also recorded in interest and other, net. We classify cash flows related to our non-designated hedging instruments in the same line item as the cash flows of the related assets or liabilities, which is generally within operating activities in our condensed consolidated statement of cash flows. Cash flows related to the settlement of non-designated hedging instruments related to equity investments are classified within investing activities in our condensed consolidated statement of cash flows.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Warrant

We entered into a warrant agreement in conjunction with a commercial agreement with Adyen that, subject to meeting certain conditions, entitles us to acquire a fixed number of shares up to 5% of Adyen's fully diluted issued and outstanding share capital at a specific date. The warrant has a term of seven years and vests in a series of four tranches, at a specified price per share (fixed for the first two tranches) upon meeting processing volume milestone targets on a calendar year basis. When or if a relevant milestone is reached, the warrant becomes exercisable with respect to the corresponding tranche of warrant shares up until the warrant expiration date of January 31, 2025. The maximum number of tranches that can vest in one calendar year is two.

The warrant is accounted for as a derivative under ASC Topic 815, *Derivatives and Hedging*. We report the warrant at fair value within other assets in our condensed consolidated balance sheet and changes in the fair value of the warrant are recognized in gain (loss) on equity investments and warrant, net in our condensed consolidated statement of income. The day-one value attributable to the other side of the warrant, which was recorded as a deferred credit, is reported within other liabilities in our condensed consolidated balance sheet and is amortized over the life of the commercial arrangement. See "Note 8 — Fair Value Measurements" for information about the fair value measurement of the warrant.

#### Fair Value of Derivative Contracts

The following table presents fair values of our outstanding derivative instruments as of the dates indicated (in millions):

	Balance Sheet Location		March 31, 2023		December 31, 2022
Derivative Assets:					
Foreign exchange contracts designated as cash flow hedges	Other current assets	\$	49	\$	89
Foreign exchange contracts not designated as hedging instruments	Other current assets		8		18
Interest rate contracts designated as cash flow hedges	Other current assets		_		2
Warrant	Other assets		252		214
Foreign exchange contracts designated as cash flow hedges	Other assets		5		13
Total derivative assets		\$	314	\$	336
Derivative Liabilities:					
Foreign exchange contracts designated as cash flow hedges	Other current liabilities	\$	10	\$	12
Foreign exchange contracts not designated as hedging instruments	Other current liabilities		22		34
Foreign exchange contracts designated as cash flow hedges	Other liabilities		_		1
Total derivative liabilities		\$	32	\$	47
Total fair value of derivative instruments		\$	282	\$	289

Under the master netting agreements with the respective counterparties to our derivative contracts, subject to applicable requirements, we are allowed to net settle transactions of the same type with a single net amount payable by one party to the other. However, we have elected to present the derivative assets and derivative liabilities on a gross basis on our condensed consolidated balance sheet. As of March 31, 2023, the potential effect of rights of set-off associated with the foreign exchange contracts would be an offset to both assets and liabilities by \$22 million, resulting in net derivative assets of \$40 million and net derivative liabilities of \$10 million. As of March 31, 2023, there was no potential effect of rights of set-off associated with the interest rate contracts as there were no asset positions.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Effect of Derivative Contracts on Accumulated Other Comprehensive Income

The following tables present the activity of derivative instruments designated as cash flow hedges gross of tax as of March 31, 2023 and December 31, 2022, and the impact of these derivative contracts on AOCI for the periods indicated (in millions):

	December 31, 2022	Amount of Gain (Loss) Recognized in Other Comprehensive Income	Less: Amount of Gain (Loss) Reclassified From AOCI to Earnings	March 31, 2023
Foreign exchange contracts designated as cash flow hedges	\$ 52	\$ (21)	\$ 28	\$ 3
Interest rate contracts designated as cash flow hedges	62	_	4	58
Total	\$ 114	\$ (21)	\$ 32	\$ 61

	December 31, 202	1	Reco	int of Gain (Loss) ognized in Other rehensive Income	Less: Amount of Reclassified F	rom AOCI to	March 31, 2022
Foreign exchange contracts designated as cash flow hedges	\$	25	\$	25	\$	6	\$ 44
Interest rate contracts designated as cash flow hedges		10		2		1	41
Total	\$	35	\$	27	\$	7	\$ 85

#### Effect of Derivative Contracts on Condensed Consolidated Statement of Income

The following table summarizes the total gain (loss) recognized in the condensed consolidated statement of income from our foreign exchange derivative contracts by location for the periods indicated (in millions):

		Three Month March	
	2	023	2022
Foreign exchange contracts designated as cash flow hedges recognized in net revenues	\$	29	6
Foreign exchange contracts designated as cash flow hedges recognized in cost of net revenues		(1)	_
Foreign exchange contracts not designated as hedging instruments recognized in interest and other, net		(4)	15
Total gain (loss) recognized from foreign exchange derivative contracts in the condensed consolidated statement of income	\$	24	<u>21</u>

The following table summarizes the total gain (loss) recognized in the condensed consolidated statement of income from our interest rate derivative contracts by location for the periods indicated (in millions):

	 Three Mon Marc		
	2023	2	022
Gain (loss) from interest rate contracts designated as cash flow hedges recognized in interest and other, net	\$ 4	\$	1

The following table summarizes the total gain (loss) recognized in the condensed consolidated statement of income due to changes in the fair value of the warrant for the periods indicated (in millions):

	Three Mor Marc	nths Ende ch 31,	ed
	2023		2022
Gain (loss) attributable to changes in the fair value of warrant recognized in gain (loss) on equity investments and warrant, net	\$ 38	\$	(115)

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### **Notional Amounts of Derivative Contracts**

Derivative transactions are measured in terms of the notional amount, but this amount is not recorded on the balance sheet and is not, when viewed in isolation, a meaningful measure of the risk profile of the instruments. The notional amount is generally not exchanged, but is used only as the basis on which the value of foreign exchange payments under these contracts are determined. The following table presents the notional amounts of our outstanding derivatives as of the dates indicated (in millions):

	 March 31, 2023	 December 31, 2022
Foreign exchange contracts designated as cash flow hedges	\$ 1,430	\$ 1,741
Foreign exchange contracts not designated as hedging instruments	2,169	2,181
Interest rate contracts designated as cash flow hedges	_	400
Total	\$ 3,599	\$ 4,322

#### Credit Risk

Our derivatives expose us to credit risk to the extent that the counterparties may be unable to meet the terms of the arrangement. We seek to mitigate such risk by limiting our counterparties to, and by spreading the risk across, major financial institutions. In addition, the potential risk of loss with any one counterparty resulting from this type of credit risk is monitored on an ongoing basis. To further limit credit risk, we also enter into collateral security arrangements related to certain interest rate derivative instruments whereby collateral is posted between counterparties if the fair value of the derivative instrument exceeds certain thresholds. Additional collateral would be required in the event of a significant credit downgrade by either party. We are not required to pledge, nor are we entitled to receive, collateral related to our foreign exchange derivative transactions.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

### Note 8 — Fair Value Measurement of Assets and Liabilities

The following tables present our financial assets and liabilities measured at fair value on a recurring basis as of the dates indicated (in millions):

		Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs
	March 31, 2023	(Level 1)	(Level 2)	(Level 3)
Assets:				
Cash and cash equivalents	\$ 2,082	\$ 2,082	<u> </u>	<u> </u>
Short-term investments:				
Restricted cash	41	41	_	_
Corporate debt securities	1,643	_	1,643	_
Government and agency securities	137	_	137	_
Equity investments with readily determinable fair values	101	101	_	_
Total short-term investments	1,922	142	1,780	
Equity investment in Adevinta	2,866	2,866		_
Derivatives	314	_	62	252
Long-term investments:				
Restricted cash	5	5	<del>-</del>	_
Corporate debt securities	485	_	485	_
Government and agency securities	586		586	_
Equity investment under the fair value option	420	_		420
Total long-term investments	1,496	5	1,071	420
Total financial assets	\$ 8,680	\$ 5,095	\$ 2,913	\$ 672
Liabilities:				
Other liabilities	\$ 24	<u> </u>	<u> </u>	\$ 24
Derivatives	\$ 32	\$ <u> </u>	\$ 32	\$ <u> </u>

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

	December 31, 2022	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Assets:				
Cash and cash equivalents	\$ 2,154	\$ 2,154	\$ <u> </u>	\$
Short-term investments:				
Restricted cash	36	36	<u> </u>	<u> </u>
Corporate debt securities	2,350	_	2,350	_
Government and agency securities	135	_	135	<u> </u>
Equity investments with readily determinable fair values	104	104		
Total short-term investments	2,625	140	2,485	
Equity investment in Adevinta	2,692	2,692		_
Derivatives	336	_	122	214
Long-term investments:				
Restricted cash	13	13		
Corporate debt securities	646	_	646	_
Government and agency securities	557	_	557	_
Equity investment under the fair value option	431	_	_	431
Total long-term investments	1,647	13	1,203	431
Total financial assets	\$ 9,454	\$ 4,999	\$ 3,810	\$ 645
Liabilities:				
Other liabilities	\$ 14	<u>\$</u>	<u> </u>	\$ 14
Derivatives	\$ 47	\$	\$ 47	\$

Our financial assets and liabilities are valued using market prices on both active markets (Level 1), less active markets (Level 2) and little or no market activity (Level 3). Level 1 instrument valuations are obtained from real-time quotes for transactions in active exchange markets involving identical assets. Level 2 instrument valuations are obtained from readily available pricing sources for comparable instruments, identical instruments in less active markets, or models using market observable inputs. Level 3 instrument valuations typically reflect management's estimate of assumptions that market participants would use in pricing the asset or liability. We did not have any transfers of financial instruments between valuation levels during the three months ended March 31, 2023.

Other financial instruments, including accounts receivable and accounts payable, are carried at cost, which approximates their fair value because of the short-term nature of these instruments.

#### Fair value measurement of derivative instruments

The majority of our derivative instruments are valued using pricing models that take into account the contract terms as well as multiple inputs where applicable, such as equity prices, interest rate yield curves, option volatility and currency rates. Our warrant, which is accounted for as a derivative instrument, is valued using a Black-Scholes model. Key assumptions used in the valuation include risk-free interest rates, Adyen's common stock price, equity volatility and common stock outstanding, exercise price, and details specific to the warrant. The value is also probability adjusted for management's assumptions with respect to vesting of the remaining three tranches which are each subject to meeting processing volume milestone targets. These assumptions and the probability of meeting processing volume milestone targets may have a significant impact on the value of the warrant. Refer to "Note 7 — Derivative Instruments" for further details on our derivative instruments.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table presents a reconciliation of the opening to closing balance of assets measured using significant unobservable inputs (Level 3) as of the dates indicated (in millions):

	March 31, 2023		December 31, 2022
Opening balance at beginning of period	\$	214	\$ 444
Change in fair value		38	(230)
Closing balance at end of period	\$	252	\$ 214

The following table presents quantitative information about Level 3 significant unobservable inputs used in the fair value measurement of the warrant as of March 31, 2023 (in millions, except percentages):

	 Fair value	Valuation technique	Unobservable Input (1)	Range (weighted average)
Warrant	\$ 252	Black-Scholes and Monte Carlo	Probability of vesting	0.0% - 55.0% (48.2%)
			Equity volatility	(51%)

<sup>(1)</sup> Probability of vesting was weighted by the unadjusted value of the tranches. For volatility, the average represents the arithmetic average of the points within the range and is not weighted by the relative fair value or notional amount.

#### Fair value measurement of equity investments

Certain equity investments are measured at fair value on a recurring basis, including our equity investment in Adevinta, equity investments with readily determinable fair values and equity investments under the fair value option.

Our equity investment in Adevinta is accounted for under the fair value option and classified within Level 1 in the fair value hierarchy as the fair value is measured based on Adevinta's closing stock price and prevailing foreign exchange rate at each balance sheet date. Our equity investments with readily determinable fair values are also classified within Level 1 in the fair value hierarchy as the valuation can be obtained from real time quotes in active markets.

Our equity investment in Gmarket is accounted for under the fair value option and is subject to a two year right held by Emart from the date of disposal to purchase the remaining interest at or near the closing price of the sale.

The following table presents a reconciliation of the opening to closing balance of the equity investment in Gmarket measured using significant unobservable inputs (Level 3) as of the dates indicated (in millions):

	March 31, 2023			December 31, 2022		
Opening balance at beginning of period	\$	431	\$	725		
Change in fair value		(11)		(294)		
Closing balance at end of period	\$	420	\$	431		

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

This investment is classified within Level 3 in the fair value hierarchy as valuation of the investment reflects management's estimate of assumptions that market participants would use in pricing the asset. The following table presents quantitative information about Level 3 significant unobservable inputs used in the fair value measurement of the equity investment in Gmarket as of March 31, 2023 that may have a significant impact on the overall valuation (in millions, except multiples):

	Fair	value	Valuation technique	Unobservable Input (1)	Range
Equity investment in Gmarket	\$	420	Market multiples	Revenue multiple — GPC method	1.0x — 1.6x
				Revenue multiple — GMAC method	1 0x — 4 1x

<sup>(1)</sup> The primary unobservable inputs used in the fair value measurement of our equity investment in Gmarket under the fair value option, when using the Guideline Public Company (GPC) method and the Guideline Merged and Acquired Company (GMAC) method under the market multiple approach, are the respective revenue multiples. Significant increases (decreases) in the revenue multiples in isolation would result in significantly higher (lower) fair value measurement. The market multiples are derived from respective groups of guideline public companies and guideline merged and acquired companies.

Certain other immaterial equity investments under the fair value option aggregating to \$40 million as of March 31, 2023 are measured at fair value using the net asset value per share (or its equivalent) practical expedient, and have not been classified in the fair value hierarchy.

Refer to "Note 6 — Investments" for further details about our equity investments.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 9 — Debt

The following table summarizes the carrying value of our outstanding debt as of the dates indicated (in millions, except percentages):

	Coupon Rate	As of March 31, 2023	Effective Interest Rate	As of December 31, 2022	Effective Interest Rate
Long-Term Debt					
Floating Rate Notes:					
Senior notes due 2023	LIBOR plus 0.87%	\$	— %	\$ 400	3.786 %
Fixed Rate Notes:					
Senior notes due 2023	2.750 %	_	— %	750	2.866 %
Senior notes due 2024	3.450 %	750	3.531 %	750	3.531 %
Senior notes due 2025	1.900 %	800	1.803 %	800	1.803 %
Senior notes due 2025	5.900 %	425	6.036 %	425	6.036 %
Senior notes due 2026	1.400 %	750	1.252 %	750	1.252 %
Senior notes due 2027	3.600 %	850	3.689 %	850	3.689 %
Senior notes due 2027	5.950 %	300	6.064 %	300	6.064 %
Senior notes due 2030	2.700 %	950	2.623 %	950	2.623 %
Senior notes due 2031	2.600 %	750	2.186 %	750	2.186 %
Senior notes due 2032	6.300 %	425	6.371 %	425	6.371 %
Senior notes due 2042	4.000 %	750	4.114 %	750	4.114 %
Senior notes due 2051	3.650 %	1,000	2.517 %	1,000	2.517 %
Total senior notes		7,750		8,900	
Hedge accounting fair value adjustments (1)		4		5	
Unamortized premium/(discount) and debt issuance costs		(33)		(34)	
Less: Current portion of long-term debt		<del>'-</del> '		(1,150)	
Total long-term debt		7,721		7,721	
Short-Term Debt					
Current portion of long-term debt				1,150	
Total short-term debt				1,150	
Total Debt		\$ 7,721		\$ 8,871	

<sup>(1)</sup> Includes the fair value adjustments to debt associated with terminated interest rate swaps which are being recorded as a reduction to interest expense over the remaining term of the related notes.

### Senior Notes

In January 2023, we redeemed the \$1.2 billion aggregate principal amount of the floating rate and 2.750% senior notes due 2023. Total cash consideration paid was \$1.2 billion, as the redemption price was equal to 100% of the principal amount. In addition, we paid accrued and unpaid interest on the principal amount.

In 2022, we redeemed the \$1.4 billion aggregate principal amount of the 2.600% and 3.800% senior notes due 2022. Total cash consideration paid was \$1.4 billion, as the redemption price was equal to 100% of the principal amount. In addition, we paid accrued and unpaid interest on the principal amount.

In 2022, we issued senior notes of \$1.2 billion aggregate principal amount, which consisted of \$425 million of 5.900% fixed rate notes due 2025, \$300 million of 5.950% fixed rate notes due to 2027 and \$425 million of 6.300% fixed rate notes due 2032.

We may redeem some or all of the fixed rate notes of each series at any time and from time to time prior to their maturity, generally at a make-whole redemption price, plus accrued and unpaid interest.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

If a change of control triggering event (as defined in the applicable senior notes) occurs with respect to the 3.450% fixed rate notes due 2024, the 1.900% fixed rate notes due 2025, the 5.900% fixed rate notes due 2025, the 1.400% fixed rate notes due 2026, the 3.600% fixed rate notes due 2027, the 5.950% fixed rate notes due 2027, the 2.700% fixed rate notes due 2030, the 2.600% fixed rate notes due 2031, the 6.300% fixed rate notes due 2032, the 4.000% fixed rate notes due 2042, or the 3.650% fixed rate notes due 2051, we must, subject to certain exceptions, offer to repurchase all of the notes of the applicable series at a price equal to 101% of the principal amount, plus accrued and unpaid interest.

The indenture pursuant to which the senior notes were issued includes customary covenants that, among other things and subject to exceptions, limit our ability to incur, assume or guarantee debt secured by liens on specified assets or enter into sale and lease-back transactions with respect to specified properties, and also includes customary events of default with customary grace periods in certain circumstances, including payment defaults and bankruptcy-related defaults.

To help achieve our interest rate risk management objectives, during the second quarter of 2020, we entered into interest rate swap agreements that effectively converted \$400 million of our LIBOR-based floating-rate debt to a fixed-rate basis. During the first quarter of 2023 we terminated the interest rate swap agreements upon redemption of the floating rate senior notes due 2023. During 2022, we entered into derivative instruments to hedge the variability of forecasted interest payments on anticipated debt issuance using forward-starting interest rate swaps. As described above, in 2022 we issued \$1.2 billion of senior unsecured notes, which consisted of notes maturing in 2025, 2027 and 2032. As a result, we terminated the interest rate swaps and the gain associated with the termination of approximately \$25 million is amortized to interest expense over the term of our notes due in November 2032.

The effective interest rates for our senior notes include the interest payable, the amortization of debt issuance costs and the amortization of any original issue discount and premium on these senior notes. Interest on these senior notes is payable either quarterly or semiannually. Interest expense associated with these senior notes, including amortization of debt issuance costs, was approximately \$67 million and \$60 million during the three months ended March 31, 2023 and 2022, respectively. As of March 31, 2023 and December 31, 2022, the estimated fair value of these senior notes, using Level 2 inputs, was approximately \$7.1 billion and \$8.0 billion, respectively.

#### **Commercial Paper**

We have a commercial paper program pursuant to which we may issue commercial paper notes in an aggregate principal amount at maturity of up to \$1.5 billion outstanding at any time with maturities of up to 397 days from the date of issue. As of March 31, 2023 and December 31, 2022, there were no commercial paper notes outstanding.

#### Credit Agreement

In March 2020, we entered into a credit agreement that provides for an unsecured \$2 billion five-year credit facility. We may also, subject to the agreement of the applicable lenders, increase commitments under the revolving credit facility by up to \$1 billion. Funds borrowed under the credit agreement may be used for working capital, capital expenditures, acquisitions and other general corporate purposes.

As of March 31, 2023, no borrowings were outstanding under our \$2 billion credit agreement. However, as described above, we have an up to \$1.5 billion commercial paper program and are required to maintain available borrowing capacity under our credit agreement in order to repay commercial paper borrowings in the event we are unable to repay those borrowings from other sources when they become due, in an aggregate amount of \$1.5 billion. As of March 31, 2023, no borrowings were outstanding under our commercial paper program; therefore, \$2 billion of borrowing capacity was available for other purposes permitted by the credit agreement, subject to customary conditions to borrowing. The credit agreement includes a covenant limiting our consolidated leverage ratio to no more than 4.0:1.0, subject to, upon the occurrence of a qualified material acquisition, if so elected by us, a step-up to 4.5:1.0 for the four fiscal quarters completed following such qualified material acquisition. The credit

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

agreement includes customary events of default, with corresponding grace periods in certain circumstances, including payment defaults, cross-defaults and bankruptcy-related defaults. In addition, the credit agreement contains customary affirmative and negative covenants, including restrictions regarding the incurrence of liens and subsidiary indebtedness, in each case, subject to customary exceptions. The credit agreement also contains customary representations and warranties.

We were in compliance with all financial covenants in our outstanding debt instruments during the three months ended March 31, 2023.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 10 — Supplemental Consolidated Financial Information

#### **Contract Balances**

Timing of revenue recognition may differ from the timing of invoicing to customers. Accounts receivable represents amounts invoiced and revenue recognized prior to invoicing when we have satisfied our performance obligation and have the unconditional right to payment. The allowance for doubtful accounts and authorized credits is estimated based upon our assessment of various factors including historical experience, the age of the accounts receivable balances, current economic conditions reasonable and supportable forecasts, and other factors that may affect our customers' ability to pay. The allowance for doubtful accounts and authorized credits was \$45 million and \$42 million as of March 31, 2023 and December 31, 2022, respectively. As of March 31, 2023, we reported an allowance for doubtful accounts of \$17 million reflecting an increase of \$1 million, net of write-offs of \$3 million for the three months ended March 31, 2023. As of December 31, 2022, we reported an allowance for doubtful accounts of \$16 million.

Deferred revenue consists of fees received related to unsatisfied performance obligations at the end of the period. Due to the generally short-term duration of contracts, the majority of the performance obligations are satisfied in the following reporting period. The amount of revenue recognized for the three month period ended March 31, 2023 that was included in the deferred revenue balance at the beginning of the period was \$31 million. The amount of revenue recognized for the three month period ended March 31, 2022 that was included in the deferred revenue balance at the beginning of the period was \$37 million.

#### Cash, cash equivalents and restricted cash

	ı	March 31, 2023	Dec	ember 31, 2022
Cash and cash equivalents	\$	2,082	\$	2,154
Customer accounts		303		69
Restricted cash included in short-term investments		41		36
Restricted cash included in long-term investments		5		13
Cash, cash equivalents and restricted cash	\$	2,431	\$	2,272

#### Customer accounts and funds receivable

	March 31, 2023	December 31, 2022
	(In n	nillions)
Customer accounts	\$ 303	\$ 69
Funds receivable	476	694
Customer accounts and funds receivable	\$ 779	\$ 763

#### Other current assets

	M	larch 31, 2023	December 31, 2022
	\ <u></u>	(In mi	llions)
Payment processor advances	\$	353	\$ 336
Prepaid expenses		115	120
Accounts receivable, net		80	90
Short-term derivative assets		57	112
Income and other tax receivable		44	122
Other		300	276
Other current assets	\$	949	\$ 1,056

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

### Accrued expenses and other current liabilities

	March 31, 2023 (In mill		December 31, 2022 iillions)	
Compensation and related benefits	\$	393	\$ 426	
Sales and use tax and VAT accruals		386	346	
Advertising accruals		214	229	
Operating lease liabilities		125	131	
Transaction loss reserve		101	101	
Uninvoiced general and administrative expenses		95	111	
Accrued interest expense		74	67	
Deferred revenue		45	34	
Other		396	421	
Accrued expenses and other current liabilities	\$	1,829	\$ 1,866	

## Gain (loss) on equity investments and warrant, net

		March 31,		
	202	.3	2022	
		(In millions)		
in fair value of equity investment in Adevinta	\$	174 \$	(1,643)	
in fair value of equity investment in Adyen		_	(80)	
in fair value of equity investment in Gmarket		(11)	(182)	
in fair value of equity investment in KakaoBank		(3)	(91)	
e of warrant		38	(115)	
fair value of shares sold in Adyen		_	(166)	
fair value of shares sold in KakaoBank		_	(8)	

Three Months Ended

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 11 — Commitments and Contingencies

#### Off-Balance Sheet Arrangements

As of March 31, 2023, we had no off-balance sheet arrangements that have, or are reasonably likely to have, a current or future material effect on our consolidated financial condition, results of operations, liquidity, capital expenditures or capital resources.

We have a cash pooling arrangement with a financial institution for cash management purposes. This arrangement allows for cash withdrawals from the financial institution based upon our aggregate operating cash balances held within the same financial institution ("Aggregate Cash Deposits"). This arrangement also allows us to withdraw amounts exceeding the Aggregate Cash Deposits up to an agreed-upon limit. The net balance of the withdrawals and the Aggregate Cash Deposits are used by the financial institution as a basis for calculating our net interest expense or income under the arrangement. As of March 31, 2023, we had a total of \$168 million in aggregate cash deposits and no cash withdrawals held within the financial institution under the cash pooling arrangement.

#### Litigation and Other Legal Matters

#### Overview

We are involved in legal and regulatory proceedings on an ongoing basis. Many of these proceedings are in early stages and may seek an indeterminate amount of damages. If we believe that a loss arising from such matters is probable and can be reasonably estimated, we accrue the estimated liability in our financial statements. If only a range of estimated losses can be determined, we accrue an amount within the range that, in our judgment, reflects the most likely outcome; if none of the estimates within that range is a better estimate than any other amount, we accrue the low end of the range. For those proceedings in which an unfavorable outcome is reasonably possible but not probable, we have disclosed an estimate of the reasonably possible loss or range of losses arising directly from the proceeding (i.e., monetary damages or amounts paid in judgment or settlement) is not material. If we cannot estimate the probable or reasonably possible loss or range of losses arising from a proceeding, we have disclosed that fact. In assessing the materiality of a proceeding, we evaluate, among other factors, the amount of monetary damages claimed, as well as the potential impact of non-monetary remedies sought by plaintiffs (e.g., injunctive relief) that may require us to change our business practices in a manner that could have a material adverse impact on our business. With respect to the matters disclosed in this Overview, we are unable to estimate the possible loss or range of losses that could potentially result from the application of such non-monetary remedies.

Amounts accrued for legal and regulatory proceedings for which we believe a loss is probable were not material for the three months ended March 31, 2023. We have concluded, based on currently available information, that reasonably possible losses arising directly from the proceedings (i.e., monetary damages or amounts paid in judgment or settlement) in excess of our recorded accruals are also not material. However, legal and regulatory proceedings are inherently unpredictable and subject to significant uncertainties. If one or more matters were resolved against us in a reporting period for amounts in excess of management's expectations, the impact on our operating results or financial condition for that reporting period could be material. Legal fees are expensed as incurred.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### General Matters

Third parties have from time to time claimed, and others may claim in the future, that we have infringed their intellectual property rights. We are subject to patent disputes, and expect that we could be subject to additional patent infringement claims involving various aspects of our business as our products and services continue to expand in scope and complexity. Such claims may be brought directly or indirectly against us and/or against our customers (who may be entitled to contractual indemnification under their contracts with us), and we are subject to increased exposure to such claims as a result of our acquisitions and divestitures and in cases where we are entering new lines of business. We have in the past been forced to litigate such claims. We may also become more vulnerable to third-party claims as laws such as the Digital Millennium Copyright Act, the Lanham Act and the Communications Decency Act are interpreted by the courts, and as we expand the scope of our business (both in terms of the range of products and services that we offer and our geographical operations) and become subject to laws in jurisdictions where the underlying laws with respect to the potential liability of online intermediaries like ourselves are either unclear or less favorable. We believe that additional lawsuits alleging that we have violated patent, copyright or trademark laws will be filed against us. Intellectual property claims, whether meritorious or not, are time consuming and costly to defend and resolve, could require expensive changes in our methods of doing business or could require us to enter into costly royalty or licensing agreements on unfavorable terms.

From time to time, we are involved in other disputes or regulatory inquiries that arise in the ordinary course of business, including suits by our users (individually or as class actions) alleging, among other things, improper disclosure of our prices, rules or policies, that our practices, prices, rules, policies or customer/user agreements violate applicable law or that we have acted unfairly and/or not acted in conformity with such practices, prices, rules, policies or agreements. Further, the number and significance of these disputes and inquiries are increasing as the political and regulatory landscape changes and, as we have grown larger, our businesses have expanded in scope (both in terms of the range of products and services that we offer and our geographical operations) and our products and services have increased in complexity. Any claims or regulatory actions against us, whether meritorious or not, could be time consuming, result in costly litigation, damage awards (including statutory damages for certain causes of action in certain jurisdictions), injunctive relief or increased costs of doing business through adverse judgment or settlement, require us to change our business practices in expensive ways, require significant amounts of management time, result in the diversion of significant operational resources or otherwise harm our business.

From time to time, the Company receives subpoenas or requests for information from various government agencies, typically for potential misconduct by sellers on the Company's Marketplace platforms. More recently, the Company has received subpoenas or requests for information from government agencies related to potential liability of the Company for products sold by sellers on the Marketplace platforms. The Company generally responds to government subpoenas and requests in the ordinary course of business and in a cooperative, thorough and timely manner. These responses sometimes require time and effort and can result in considerable costs being incurred by the Company.

In this regard, the Company has responded to inquiries from the U.S. Department of Justice ("DOJ") regarding products sold on the Marketplace platforms alleged to violate certain laws and regulations, including regulations of the Environmental Protection Agency ("EPA") and, separately, regulations of the Drug Enforcement Agency. The inquiries relate to whether and to what extent the Company should be liable for the sale of regulated or illicit products manufactured and sold by others who listed such products on Marketplace platforms in a manner that evaded and/or was designed to evade detection by the Company. With respect to the inquiries regarding EPA regulations, the EPA, DOJ and the Company have begun discussions relating to allegations of noncompliance arising under the Clean Air Act, among other alleged violations, which discussions include a potential settlement. If the Company is found to be liable for such activities on the Marketplace, it likely will be subject to monetary damages, changes in our business practices, or other remedies that could have a material adverse impact on our business.

The Company is also responding to inquiries from the U.S. Attorney for the District of Massachusetts regarding potential criminal liability of the Company arising from the stalking and harassment in 2019 of the editor and publisher of Ecommercebytes, a website that publishes ecommerce news and information. Six former Company employees and one former contractor have pleaded guilty to crimes arising from the conduct. The Company has

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

begun discussions with the U.S. Attorney's Office, which discussions include a potential settlement. We expect any such settlement may include fines, other payments, and non-monetary remedies, such as additional remediation, compliance and reporting requirements. Although the Company has concluded that losses in the U.S. Attorney matter are probable, we are unable at this time to estimate the losses that may be incurred because the matter is still under investigation and involves open questions relevant to the Company's potential liability for conduct of its former employees. The editor and publisher also have a pending civil action against the Company, which seeks unspecified damages arising from the above-described conduct.

In connection with the government matters and civil action described above, the Company to date has accrued for probable losses of approximately \$64 million in the aggregate. Given the uncertainties involved, the ultimate resolution of these matters could result in additional losses that may be material to our financial results for a particular period, depending on, among other factors, the size of the loss or liability imposed and the level of our net income or loss for that period.

#### Indemnification Provisions

We entered into a separation and distribution agreement and various other agreements with PayPal to govern the separation and relationship of the two companies. These agreements provide for specific indemnity and liability obligations and could lead to disputes between us and PayPal, which may be significant. In addition, the indemnity rights we have against PayPal under the agreements may not be sufficient to protect us and our indemnity obligations to PayPal may be significant.

In addition, we have entered into indemnification agreements with each of our directors, executive officers and certain other officers. These agreements require us to indemnify such individuals, to the fullest extent permitted by Delaware law, for certain liabilities to which they may become subject as a result of their affiliation with us.

In the ordinary course of business, we have included limited indemnification provisions in certain of our agreements with parties with which we have commercial relations, including our standard marketing, promotions and application programming interface license agreements. Under these contracts, we generally indemnify, hold harmless and agree to reimburse the indemnified party for losses suffered or incurred by the indemnified party in connection with claims by a third party with respect to our domain names, trademarks, logos and other branding elements to the extent that such marks are applicable to our performance under the subject agreement. In certain cases, we have agreed to provide indemnification for intellectual property infringement. It is not possible to determine the maximum potential loss under these indemnification provisions due to our limited history of prior indemnification claims and the unique facts and circumstances involved in each particular provision. To date, losses recorded in our consolidated statement of income in connection with our indemnification provisions have not been significant, either individually or collectively.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 12 - Stockholders' Equity

#### Stock Repurchase Program

Our stock repurchase programs are intended to programmatically offset the impact of dilution from our equity compensation programs and, subject to market conditions and other factors, to make opportunistic and programmatic repurchases of our common stock to reduce our outstanding share count. Any share repurchases under our stock repurchase programs may be made through open market transactions, block trades, privately negotiated transactions (including accelerated share repurchase transactions) or other means at times and in such amounts as management deems appropriate and will be funded from our working capital or other financing alternatives. Our stock repurchase programs may be limited or terminated at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors, including corporate and regulatory requirements, price and other market conditions and management's determination as to the appropriate use of our cash.

The following table summarizes stock repurchase activity under our stock repurchase programs for the period indicated (in millions, except per share amounts):

	Shares Repurchased <sup>(1)</sup>	Average Price per Share (2)	Value of Shares Repurchased <sup>(2)</sup>	 Remaining Amount Authorized
Balance as of January 1, 2023				\$ 2,848
Repurchase of shares of common stock	5	\$ 45.53	\$ 250	(250)
Balance as of March 31, 2023				\$ 2,598

<sup>(1)</sup> These repurchased shares of common stock were recorded as treasury stock and were accounted for under the cost method. None of the repurchased shares of common stock have been retired.

(2) Excludes broker commissions and excise tax accruals.

#### **Dividends**

The Company paid a total of \$134 million and \$129 million in cash dividends during the three months ended March 31, 2023 and 2022, respectively. In April 2023, our Board of Directors declared a cash dividend of \$0.25 per share of common stock to be paid on June 16, 2023 to stockholders of record as of June 1, 2023.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# Note 13 — Employee Benefit Plans

# Restricted Stock Unit Activity

The following table presents restricted stock unit ("RSU") activity under our equity incentive plans for the period indicated (in millions):

	Units
Outstanding as of January 1, 2023	21
Awarded	1
Vested	(3)
Forfeited	(1)
Outstanding as of March 31, 2023	18

The weighted average grant date fair value for RSUs awarded during the three months ended March 31, 2023 was \$42.98 per share.

# Stock-Based Compensation Expense

The following table presents the impact on our results of continuing operations of recording stock-based compensation expense for the periods indicated (in millions):

	Three Months Ended March 31,					
	2	023		2022		
Cost of net revenues	\$	13	\$	12		
Sales and marketing		20		20		
Product development		59		45		
General and administrative		36		34		
Total stock-based compensation expense	\$	128	\$	111		
Capitalized in product development	\$	4	\$	4		

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### Note 14 — Income Taxes

We are subject to both direct and indirect taxation in the U.S. and various states and foreign jurisdictions. We are under examination by certain tax authorities for the 2010 to 2021 tax years. We believe that adequate amounts have been reserved for any adjustments that may ultimately result from these or other examinations. The material jurisdictions where we are subject to potential examination by tax authorities for tax years after 2009 include, among others, the U.S. (Federal and California), Germany, India, Israel, Switzerland and the United Kingdom.

Although the timing of the resolution and/or closure of audits is highly uncertain, it is reasonably possible that the balance of gross unrecognized tax benefits could significantly change in the next 12 months. However, given the number of years remaining subject to examination and the number of matters being examined, we are unable to estimate the full range of possible adjustments to the balance of gross unrecognized tax benefits.

We have recognized the tax consequences of all foreign unremitted earnings and management has no specific plans to indefinitely reinvest the unremitted earnings of our foreign subsidiaries as of the balance sheet date. We have not provided for deferred taxes on outside basis differences in our investments in our foreign subsidiaries that are unrelated to unremitted earnings. These basis differences will be indefinitely reinvested. A determination of the unrecognized deferred taxes related to these other components of our outside basis difference is not practicable.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# Note 15 — Accumulated Other Comprehensive Income

The following tables summarize the changes in AOCI for the periods indicated (in millions):

	(Lo: De	ized Gains sses) on rivative ruments	Gains	nrealized (Losses) on estments	Foreign Currency Translation	nated Tax ise) Benefit	Total
Balance as of December 31, 2022	\$	114	\$	(98)	\$ 222	\$ 21	\$ 259
Other comprehensive income (loss) before reclassifications		(21)		19	1	(2)	(3)
Less: Amount of gain (loss) reclassified from AOCI		32		_	_	(7)	25
Net current period other comprehensive income (loss)		(53)		19	1	5	(28)
Balance as of March 31, 2023	\$	61	\$	(79)	\$ 223	\$ 26	\$ 231

	(Los Der	zed Gains ses) on ivative uments	Gains	realized (Losses) on estments	Foreign Currency Translation	ted Tax e) Benefit	Total
Balance as of December 31, 2021	\$	65	\$	(7)	\$ 328	\$ 12	\$ 398
Other comprehensive income (loss) before reclassifications		27		(51)	(34)	8	(50)
Less: Amount of gain (loss) reclassified from AOCI		7		_	_	(1)	6
Net current period other comprehensive income (loss)		20		(51)	(34)	9	(56)
Balance as of March 31, 2022	\$	85	\$	(58)	\$ 294	\$ 21	\$ 342

The following table summarizes the reclassifications out of AOCI for the periods indicated (in millions):

<b>Details about AOCI Components</b>	Affected Line Item in the Statement of Income	Amount of Gain (Loss) Reclassified From AOCI						
			Three Mon Marc					
		20	023	2022				
Gains (losses) on cash flow hedges:								
Foreign exchange contracts	Net revenues	\$	29	\$	6			
Foreign exchange contracts	Cost of net revenues		(1)		_			
Interest rate contracts	Interest and other, net		4		1			
	Total, from continuing operations before income taxes		32		7			
	Provision for income taxes		(7)		(1)			
	Total, from continuing operations net of income taxes		25		6			
Total reclassifications for the period	Total, net of income taxes	\$	25	\$	6			

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

# Note 16 — Restructuring

The following table summarizes restructuring reserve activity for the period indicated (in millions):

	Three Months Ended Marci 31, 2023	h
Accrued liability, beginning of period	\$ -	_
Charges	43	2
Payments	(14	4)
Accrued liability, end of period	\$ 2	8

During the first quarter of 2023, management announced plans that included the reduction in workforce and other exit costs. The reduction was substantially completed in the first quarter of 2023 and resulted in a pre-tax charge of \$42 million. There was no restructuring activity during the first quarter of 2022. Restructuring charges are included in general and administrative expenses in the condensed consolidated statement of income.

#### ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including statements that involve expectations, plans or intentions (such as those relating to future business, future results of operations or financial condition, inflationary pressure, foreign exchange rate volatility and geopolitical events, such as the ongoing war in Ukraine, new or planned features or services, or management strategies). You can generally identify these forward-looking statements by words such as "may," "will," "would," "could," "expect," "anticipate," "believe," "estimate," "intend," "plan" and other similar expressions. These forward-looking statements involve risks and uncertainties that could cause our actual results to differ materially from those expressed or implied in our forward-looking statements. Such risks and uncertainties include, among others, those discussed in "Part I – Item 1A: Risk Factors" of the Company's Annual Report on Form 10-K for the year ended December 31, 2022 (the "2022 Form 10-K"), as well as in our unaudited condensed consolidated financial statements, related notes, and the other information appearing elsewhere in this report and our other statements after the date of this report to reflect actual results or future events or circumstances. Given these risks and uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements. You should read the following Management's Discussion and Analysis of Financial Condition and Results of Operations in conjunction with the unaudited condensed consolidated financial statements and the related notes included in this report.

When we refer to "we," "our," "us" or "eBay" in this Quarterly Report on Form 10-Q, we mean the current Delaware corporation (eBay Inc.) and its consolidated subsidiaries, unless otherwise expressly stated or the context otherwise requires.

#### **OVERVIEW**

#### **Business**

eBay Inc. is a global commerce leader, which includes our Marketplace platforms. Founded in 1995 in San Jose, California, eBay is one of the world's largest and most vibrant marketplaces for discovering great value and unique selection. Collectively, we connect millions of buyers and sellers around the world, empowering people and creating opportunity. Our technologies and services are designed to provide buyers choice and a breadth of relevant inventory and to enable sellers worldwide to organize and offer their inventory for sale, virtually anytime and anywhere. In 2023, we are focused on our strategic playbook — to understand the customer and their needs; build experiences they will love, at scale; and tell our story in new and different ways.

In 2022, and extending into the first quarter of 2023, we experienced reduced traffic in most markets resulting from geopolitical events, inflationary pressure, foreign exchange rate volatility and lower consumer confidence. These factors negatively impacted discretionary consumer spending, are uncertain in duration and we expect them to continue during 2023.

#### Presentation

In addition to the corresponding measures under generally accepted accounting principles ("GAAP"), management uses non-GAAP measures in reviewing our financial results. The foreign exchange neutral ("FX-Neutral"), or constant currency, net revenue amounts discussed below are non-GAAP financial measures and are not in accordance with, or an alternative to, measures prepared in accordance with GAAP. Accordingly, the FX-Neutral information appearing in the following discussion of our results of operations should be read in conjunction with the information provided below in "Non-GAAP Measures of Financial Performance," which includes reconciliations of FX-Neutral financial measures to the most directly comparable GAAP measures. We calculate the year-over-year impact of foreign currency movements using prior period foreign currency rates applied to current year transactional currency amounts.

## **Quarter Highlights**

Net revenues increased 1% to \$2,510 million during the three months ended March 31, 2023 compared to the same period in 2022 primarily due to the investment in focus categories and higher take rate as a result of the expansion of payment services and promoted listing products. The increase in net revenues was partially offset by a reduction in traffic in most markets resulting from geopolitical events, inflationary pressure, foreign exchange rate volatility and lower consumer confidence during the three months ended March 31, 2023. FX-Neutral net revenues (as defined above) increased 3% during the three months ended March 31, 2023 compared to the same period in 2022. Operating margin decreased to 22.2% for the three months ended March 31, 2023 compared to 27.9% for the same period in 2022.

We generated cash flow from continuing operating activities of \$841 million during the three months ended March 31, 2023 compared to \$629 million in the same period in 2022.

We recorded unrealized gains of \$198 million in aggregate in gain (loss) on equity investments and warrant, net on our condensed consolidated statement of income during the three months ended March 31, 2023 compared to \$2,291 million of unrealized losses recorded during the same period in 2022.

In January 2023, we repaid debt of \$1.2 billion consisting of the floating rate and 2.750% senior notes.

During the three months ended March 31, 2023, we paid \$242 million cash for the purchase of common stock and paid \$134 million in cash dividends.

In April 2023, we declared a quarterly cash dividend of \$0.25 per share of common stock to be paid on June 16, 2023 to stockholders of record as of June 1, 2023.

#### **RESULTS OF OPERATIONS**

We have one reportable segment to reflect the way management and our chief operating decision maker ("CODM") review and assess performance of the business. Our reportable segment is Marketplace, which includes our online marketplace located at www.ebay.com, its localized counterparts and the eBay suite of mobile apps. The accounting policies of our segment are the same as those described in "Note 1 — The Company and Summary of Significant Accounting Policies" in our condensed consolidated financial statements included elsewhere in this report.

# **Net Revenues**

Beginning in the fourth quarter of 2022, we present revenues generated from our Marketplace GMV and from non-GMV based businesses as "Net revenues" in order to more closely align our presentation of net revenues with how our business is operated. We formerly presented such amounts as "Net transaction revenues" and "Marketing services and other (MS&O) revenues," and those line items for such prior periods have been conformed to current period presentation. Consolidated net revenues are unchanged.

Net revenues primarily include final value fees, feature fees, fees to promote listings, payment service fees, listing fees, and store subscription fees from sellers on our platforms. Our net revenues also include revenues from the sale of advertisements, revenue sharing arrangements and shipping fees. Our net revenues are reduced by incentives, including discounts, coupons and rewards, provided to our customers.

The following table presents net revenues for the periods indicated (in millions, except percentages):

	Three Months Ended March 31,						
	 2023 2022						
Net revenues	\$ \$ 2,510 \$ 2,483						

#### Seasonality

We expect transaction activity patterns on our platforms to trend with general consumer buying patterns and expect that these trends will continue. As we introduce and scale new products throughout the year, we expect net revenues to fluctuate. In addition, macroeconomic conditions, including the impact of COVID-19, disrupted seasonal patterns in net revenues, particularly in the first quarter of 2021. The following table presents our total net revenues and the sequential quarterly movements of these net revenues for the periods indicated (in millions, except percentages):

		Quarter Ended							
	N	larch 31	June 30	September 30	December 31				
2021									
Net revenues	\$	2,638 \$	2,668 \$	2,501 \$	2,613				
% change from prior quarter		6 %	1 %	(6)%	4 %				
2022									
Net revenues	\$	2,483 \$	2,422 \$	2,380 \$	2,510				
% change from prior quarter		(5)%	(2)%	(2)%	5 %				
2023									
Net revenues	\$	2,510 \$	— \$	— \$	_				
% change from prior quarter		— %							

#### Net Revenues by Geography

Revenues are attributed to U.S. and international geographies primarily based upon the country in which the seller, platform that displays advertising, other service provider or customer, as the case may be, is located. The following table presents net revenues by geography for the periods indicated (in millions, except percentages):

Three	Month	าร	Ended
	March	31	I

2023			2022	% Change		
\$	1,261	\$	1,226	3 %		
	50 %		49 %			
	1,249		1,257	(1)%		
	50 %		51 %			
\$	2,510	\$	2,483	1 %		
	\$	\$ 1,261 50 % 1,249 50 %	\$ 1,261 \$ 50 % 1,249 50 %	\$ 1,261 \$ 1,226 50 % 49 % 1,249 1,257 50 % 51 %		

Our commerce platforms operate globally, resulting in certain revenues that are denominated in foreign currencies, primarily the British pound and euro. Year-over-year appreciation or depreciation of the U.S. dollar may have a material impact to our financial results, and we have seen and could continue to see elevated foreign currency volatility in the future. Through our hedging programs, we actively monitor foreign currency volatility and attempt to mitigate the risk. As shown in the table above, we generate approximately half of our net revenues internationally. Because of these factors, we are subject to the risks related to doing business in foreign countries as discussed in "Part I - Item 1A: Risk Factors" of the 2022 Form 10-K.

Net revenues included \$29 million of hedging gains during the three months ended March 31, 2023 as compared to \$6 million of hedging gains during the same period in 2022. Foreign currency movements relative to the U.S. dollar had an unfavorable impact of \$45 million on net revenues during the three months ended March 31, 2023 compared to an unfavorable impact of \$58 million on net revenues during the same period in 2022. The effect of foreign currency exchange rate movements during the three months ended March 31, 2023 compared to the same period in 2022 was primarily attributable to the strengthening of the U.S. dollar against the British pound and euro.

#### **Key Operating Metrics**

Gross Merchandise Volume ("GMV") and take rate are significant factors that we believe affect our net revenues.

**GMV** consists of the total value of all paid transactions between users on our platforms during the applicable period inclusive of shipping fees and taxes. Despite GMV's divergence from revenue, we still believe that GMV provides a useful measure of the overall volume of paid transactions that flow through our platforms in a given period.

**Take rate** is defined as net revenues divided by GMV and represents net revenues as a percentage of overall volume on our platforms. We believe that take rate provides a useful measure of our ability to monetize volume through marketplace services on our platforms in a given period. We use take rate to identify key revenue drivers on our marketplace.

The following table presents net revenues, GMV and take rate for the periods indicated (in millions, except percentages):

	Three Months Ended March 31,			% Cha	nge
	 2023		2022	As Reported	FX-Neutral
		(ln m	nillions, excep	ot percentages)	
Net revenues (1)	\$ 2,510	\$	2,483	1 %	3 %
Supplemental data:					
GMV	\$ 18,410	\$	19,409	(5)%	(2)%
Take rate (2)	13.63 %		12.79 %	0.84 %	

<sup>(1)</sup> Net revenues were net of \$29 million and \$6 million hedging gains during the three months ended March 31, 2023 and 2022, respectively.

Net revenues increased primarily due to the investment in focus categories and higher take rate as a result of the expansion of payment services and promoted listing products. The increase in net revenues was partially offset by a reduction in traffic in most markets resulting from geopolitical events, inflationary pressure, foreign exchange rate volatility and lower consumer confidence, which negatively impacted discretionary consumer spending during the three months ended March 31, 2023.

Net revenues increased despite GMV decreasing during the three months ended March 31, 2023 compared to 2022 primarily due to the benefit of a higher take rate during the same period, as discussed above. We expect the divergence between net revenues and GMV to continue through the year. Despite GMV's divergence from net revenues, we still believe the metric provides a useful measure of overall volume of paid transactions that flow through the platform in a given period.

#### Cost of Net Revenues

Cost of net revenues represents costs associated with customer support, site operations and payment processing. Significant components of these costs primarily consist of employee compensation including stock-based compensation, contractor costs, facilities costs, depreciation of equipment and amortization expense, bank transaction fees, credit card interchange and assessment fees, authentication costs, shipping costs and digital services tax. The following table presents cost of net revenues for the periods indicated (in millions, except percentages):

	Three Months Ended March 31,				
	 2023		2022	% Change	
Cost of net revenues	\$ 700	\$	689	2 %	
Percentage of net revenues	28 %	,	28 %		

Cost of net revenues, net of immaterial hedging activities, increased during the three months ended March 31, 2023 compared to 2022 primarily driven by a \$14 million increase related to the expansion of authentication services, a \$13 million increase related to the launch of eBay International Shipping, and an \$11 million increase in customer support costs, partially offset by a \$12 million decrease in payment processing costs incurred and the \$12 million favorable impact of foreign currency movements relative to the U.S. dollar.

<sup>(2)</sup> Take rate is defined as net revenues divided by GMV, as discussed above.

#### Operating Expenses

The following table presents operating expenses for the periods indicated (in millions, except percentages):

	Three Months Ended March 31,				
	 2023		2022	% Change	
Sales and marketing	\$ 511	\$	478	7 %	
Percentage of net revenues	20 %		19 %		
Product development	352		301	17 %	
Percentage of net revenues	14 %		12 %		
General and administrative	297		226	31 %	
Percentage of net revenues	12 %		9 %		
Provision for transaction losses	84		96	(13)%	
Percentage of net revenues	3 %		4 %		
Amortization of acquired intangible assets	 8		1	**	
Total operating expenses	\$ 1,252	\$	1,102	14 %	

<sup>\*\*</sup> Not meaningful

Foreign currency movements relative to the U.S. dollar had a favorable impact of \$30 million on operating expenses during the three months ended March 31, 2023 compared to 2022. There was no hedging activity within operating expenses.

### Sales and Marketing

Sales and marketing expenses primarily consist of advertising and marketing program costs (both online and offline), employee compensation including stock-based compensation, certain user coupons and rewards, contractor costs, facilities costs and depreciation on equipment. Online marketing expenses represent traffic acquisition costs in various channels such as paid search, affiliates marketing and display advertising. Offline advertising primarily includes brand campaigns and buyer/seller communications.

The increase in sales and marketing expenses during the three months ended March 31, 2023 compared to the same period in 2022 was primarily due to a \$25 million increase in online and offline advertising expenses and an \$18 million increase in employee related spend, partially offset by lower professional service spend of \$8 million.

#### Product Development

Product development expenses primarily consist of employee compensation including stock-based compensation, contractor costs, facilities costs and depreciation on equipment. Product development expenses are net of required capitalization of major platform and other product development efforts, including the development and maintenance of our technology platform. Our top technology priorities include the implementation of our strategic plan including payment intermediation capabilities, improved seller tools and buyer experiences.

The increase in product development expenses during the three months ended March 31, 2023 compared to the same period in 2022 was primarily due to an increase in employee related costs.

Capitalized internal use and platform development costs were \$31 million and \$32 million in the three months ended March 31, 2023 and 2022, respectively. These costs are primarily reflected as a cost of net revenues when amortized in future periods.

# General and Administrative

General and administrative expenses primarily consist of employee compensation including stock-based compensation, contractor costs, facilities costs, depreciation of equipment, employer payroll taxes on stock-based compensation, legal expenses, restructuring, insurance premiums and professional fees. Our legal expenses, including those related to various ongoing legal proceedings, may fluctuate substantially from period to period.

The increase in general and administrative expenses during the three months ended March 31, 2023 compared to 2022 was primarily due to \$42 million of restructuring costs that did not occur in 2022, a \$14 million increase in employee related costs, and a \$10 million increase in professional service costs.

#### Provision for Transaction Losses

Provision for transaction losses primarily consists of transaction loss expense associated with our buyer protection programs, losses from our managed payments services, fraud and bad debt expense associated with our accounts receivable balance. We expect our provision for transaction losses to fluctuate depending on many factors, including changes to our protection programs and the impact of regulatory changes.

The decrease in provision for transaction losses during the three months ended March 31, 2023 compared to 2022 was primarily due to \$14 million lower bad debt expense.

# Gain (Loss) on Equity Investments and Warrant, Net

Gain (loss) on equity investments and warrant, net primarily consists of gains and losses related to our various types of equity investments, including our equity investments in Adevinta, KakaoBank and Gmarket, and gains and losses due to changes in fair value of the warrant received from Adyen. The following table presents gain (loss) on equity investments and warrant, net for the periods indicated (in millions, except percentages):

	Three Months Ended March 31,			nded	
	20	)23		2022	% Change
Unrealized change in fair value of equity investment in Adevinta	\$	174	\$	(1,643)	111 %
Unrealized change in fair value of equity investment in Adyen		_		(80)	**
Unrealized change in fair value of equity investment in Gmarket		(11)		(182)	(94)%
Unrealized change in fair value of equity investment in KakaoBank		(3)		(91)	(97)%
Change in fair value of warrant		38		(115)	(133)%
Realized change in fair value of shares sold in Adyen		_		(166)	**
Realized change in fair value of shares sold in KakaoBank		_		(8)	**
Gain (loss) on other investments		_		(6)	**
Total gain (loss) on equity investments and warrant, net	\$	198	\$	(2,291)	**
Percentage of net revenues		8 %		(92)%	

<sup>\*\*</sup> Not meaningful

The change in gain (loss) on equity investments and warrant, net during the three months ended March 31, 2023 compared to the same period in 2022 was primarily driven by the change in the fair value of our equity investments in Adevinta, Gmarket, KakaoBank and warrant.

#### Interest and Other, Net

Interest and other, net primarily consists of interest earned on cash, cash equivalents and investments, as well as foreign exchange transaction gains and losses, gain/loss on acquisitions or disposals and interest expense, consisting of interest charges on any amounts borrowed and commitment fees on unborrowed amounts under our credit agreement and interest expense on our outstanding debt securities and commercial paper, if any. The following table presents interest and other, net for the periods indicated (in millions, except percentages):

	inre	March 31,		
	2023		2022	% Change
Total interest and other, net	\$ (	26) \$	(50)	(48)%
Percentage of net revenues		(1)%	(2)%	

Interest income increased \$34 million during the three months ended March 31, 2023 compared to 2022 due to higher yields on corporate debt and government and agency securities in a higher interest rate environment. We expect this trend to continue throughout 2023.

Interest expense increased \$6 million during the three months ended March 31, 2023 compared to 2022 primarily due to higher rates offset by lower average notional on outstanding debt during 2023. In 2023, we repaid two tranches of senior notes at substantially lower interest rates than the senior notes that were issued during the fourth quarter of 2022. As a result, we expect continued upward pressure on interest expense throughout 2023.

#### Income Tax Provision

The following table presents provision for income taxes for the periods indicated (in millions, except percentages):

	Marc	ch 31,	
	 2023	2022	
Income tax provision (benefit)	\$ 161	\$	(310)
Effective tax rate	22.1 %		18.8 %

Three Months Ended

The increase in our effective tax rate for the three months ended March 31, 2023 compared to the same period in 2022 was primarily due to the decrease in proportion of non-deductible losses on investments to total income (loss) from continuing operations before taxes.

We are regularly under examination by tax authorities both domestically and internationally. We believe that adequate amounts have been reserved for any adjustments that may ultimately result from these examinations, although we cannot assure you that this will be the case given the inherent uncertainties in these examinations. Due to the ongoing tax examinations, it is generally impractical to determine the amount and timing of these adjustments. However, we expect several tax examinations to close within the next twelve months. See "Note 14 — Income Taxes" to the condensed consolidated financial statements included in this report for more information on estimated settlements within the next twelve months.

## Non-GAAP Measures of Financial Performance

To supplement our condensed consolidated financial statements presented in accordance with generally accepted accounting principles, we use FX-Neutral net revenues, which are non-GAAP financial measures. Management uses the foregoing non-GAAP measures in reviewing our financial results. We define FX-Neutral net revenues as net revenues minus the exchange rate effect. We define exchange rate effect as the year-over-year impact of foreign currency movements using prior period foreign currency rates applied to current year transactional currency amounts, excluding hedging activity.

These non-GAAP measures are not in accordance with, or an alternative to, measures prepared in accordance with GAAP and may be different from non-GAAP measures used by other companies. In addition, these

non-GAAP measures are not based on any comprehensive set of accounting rules or principles. Non-GAAP measures have limitations in that they do not reflect all of the amounts associated with our results of operations as determined in accordance with GAAP. These measures should only be used to evaluate our results of operations in conjunction with the corresponding GAAP measures.

These non-GAAP measures are provided to enhance investors' overall understanding of our current financial performance and its prospects for the future. Specifically, we believe these non-GAAP measures provide useful information to both management and investors by excluding the foreign currency exchange rate impact that may not be indicative of our core operating results and business outlook. In addition, because we have historically reported certain non-GAAP results to investors, we believe that the inclusion of these non-GAAP measures provide consistency in our financial reporting.

The following tables present a reconciliation of FX-Neutral GMV and FX-Neutral net revenues (each as defined below) to our reported GMV and net revenues for the periods indicated (in millions, except percentages):

Three Months Ended March 31,										
		2023						2022	% Char	nge
	Δ	As Reported	Exchange Rate Effect (1)(3)		FX-Neutral (2)	As Reported		As Reported	FX-Neutral	
GMV	\$	18,410	\$	(604)	\$	19,014	\$	19,409	(5)%	(2)%
Net Revenues	\$	2,510	\$	(45)	\$	2,555	\$	2,483	1 %	3 %

<sup>(1)</sup> We define exchange rate effect as the year-over-year impact of foreign currency movements using prior period foreign currency rates applied to current year transactional currency amounts excluding hedging activity.

<sup>(2)</sup> We define FX-Neutral GMV as GMV minus the exchange rate effect. We define the non-GAAP financial measures of FX-Neutral net revenues as net revenues minus the exchange rate effect.

<sup>(3)</sup> Net revenues were net of \$29 million and \$6 million hedging gains during the three months ended March 31, 2023 and 2022, respectively.

## **Liquidity and Capital Resources**

#### Cash Flows

	Three Months Ended March 31,			
		2023 2022		
		(In mi	llions)	
Net cash provided by (used in):				
Continuing operating activities	\$	841	\$	629
Continuing investing activities		701		1,772
Continuing financing activities		(1,388)		(1,952)
Effect of exchange rates on cash, cash equivalents and restricted cash		5		(18)
Net increase in cash, cash equivalents and restricted cash - discontinued operations				(16)
Net increase (decrease) in cash, cash equivalents and restricted cash	\$	159	\$	415

#### Continuing Operating Activities

Our operating cash flows arise primarily from cash received from our customers on our platforms offset by cash payments for sales and marketing, employee compensation and payment processing expenses.

Cash provided by continuing operating activities of \$841 million in the three months ended March 31, 2023 compared to cash provided by continuing operating activities of \$629 million in the three months ended March 31, 2022 was primarily attributable to working capital movements and changes in non-cash items during the three months ended March 31, 2023 compared to the same period in 2022.

#### Continuing Investing Activities

Cash provided by continuing investing activities of \$701 million in the three months ended March 31, 2023 was primarily attributable to proceeds of \$4,404 million from the maturities and sales of investments, partially offset by cash paid for investments of \$3,543 million and property and equipment of \$132 million.

The largely offsetting effects of purchases of investments and maturities and sale of investments results from the management of our investments. As our immediate cash needs change, purchase and sale activity will fluctuate.

#### Continuing Financing Activities

Cash used in continuing financing activities of \$1,388 million in the three months ended March 31, 2023 was primarily attributable to debt repayments of \$1,150 million related to the redemption of our floating rate and 2.750% senior notes due 2023, cash paid to repurchase \$242 million of common stock, and \$134 million paid in cash dividends, partially offset by net funds receivable and payable activity of \$229 million.

The positive effect of exchange rate movements on cash, cash equivalents and restricted cash was due to the weakening of the U.S. dollar against other currencies during the three months ended March 31, 2023 compared to the same period in 2022.

#### Liquidity and Capital Resource Requirements

As of March 31, 2023 and December 31, 2022, we had assets classified as cash and cash equivalents, as well as short-term and long-term non-equity investments from continuing operations, in an aggregate amount of \$5.0 billion and \$5.9 billion, respectively. We believe that our cash, cash equivalents and short-term and long-term investments, together with cash expected to be generated from operations, borrowings available under our credit agreement and commercial paper program, and our access to capital markets, will be sufficient to satisfy our material cash requirements over the next 12 months and for the foreseeable future.

However, geopolitical and macroeconomic events including the war in Ukraine, inflationary pressure, foreign exchange volatility and global economic uncertainty have caused material disruptions in both U.S. and international financial markets and economies and are uncertain in duration. The future impact of these events cannot be predicted with certainty and have increased, and may continue to increase, our borrowing costs and other costs of capital and otherwise adversely affect our business, results of operations, financial condition and liquidity, and we cannot assure that we will have access to external financing at times and on terms we consider acceptable, or at all, or that we will not experience other liquidity issues going forward.

#### Senior Notes

In January 2023, we redeemed the \$1.2 billion aggregate principal amount of the floating rate and 2.750% senior notes due 2023. Total cash consideration paid was \$1.2 billion, as the redemption price was equal to 100% of the principal amount. In addition, we paid accrued and unpaid interest on the principal amount.

As of March 31, 2023, we had fixed-rate senior notes outstanding for an aggregate principal amount of \$7.8 billion, with none payable within 12 months. The net proceeds from the issuances of these senior notes are used for general corporate purposes, including, among other things, capital expenditures, share repurchases, repayment of indebtedness and possible acquisitions.

## Commercial Paper

We have a commercial paper program pursuant to which we may issue commercial paper notes in an aggregate principal amount at maturity of up to \$1.5 billion outstanding at any time with maturities of up to 397 days from the date of issue. As of March 31, 2023, there were no commercial paper notes outstanding.

#### Credit Agreement

In March 2020, we entered into a credit agreement that provides for an unsecured \$2 billion five-year credit facility. We may also, subject to the agreement of the applicable lenders, increase commitments under the revolving credit facility by up to \$1 billion. Funds borrowed under the credit agreement may be used for working capital, capital expenditures, acquisitions and other general corporate purposes. As of March 31, 2023, no borrowings were outstanding under our \$2 billion credit agreement.

#### Credit Ratings

As of March 31, 2023, we were rated investment grade by Standard and Poor's Financial Services, LLC (long-term rated BBB+, short-term rated A-2, with a stable outlook) and Moody's Investor Service (long-term rated Baa1, short-term rated P-2, with a stable outlook). We disclose these ratings to enhance the understanding of our sources of liquidity and the effects of our ratings on our costs of funds. Our borrowing costs depend, in part, on our credit ratings and any actions taken by these credit rating agencies to lower our credit ratings, as described above, will likely increase our borrowing costs.

We were in compliance with all financial covenants in our outstanding debt instruments for the three months ended March 31, 2023. For additional details related to our debt, please see "Note 9 — Debt" to the condensed consolidated financial statements included in this report.

## Income Taxes

As of March 31, 2023, our assets classified as cash and cash equivalents, and short-term and long-term non-equity investments included assets held in certain of our foreign operations totaling approximately \$2.5 billion. As we repatriate these funds to the U.S., we will be required to pay income taxes in certain U.S. states and applicable foreign withholding taxes on those amounts during the period when such repatriation occurs. We have accrued deferred taxes for the tax effect of repatriating the funds to the U.S.

For additional details related to our income taxes, please see "Income Tax Provision" in our Results of Operations above and "Note 14 — Income Taxes" to the condensed consolidated financial statements included in this report.

### Stock Repurchases

Our stock repurchase programs are intended to programmatically offset the impact of dilution from our equity compensation programs and, subject to market conditions and other factors, to make opportunistic and programmatic repurchases of our common stock to reduce our outstanding share count. Any share repurchases under our stock repurchase programs will be funded from our working capital or other financing alternatives.

We expect, subject to market conditions and other uncertainties, to continue making opportunistic and programmatic repurchases of our common stock. However, our stock repurchase programs may be limited or terminated at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors, including corporate and regulatory requirements, price and other market conditions and management's determination as to the appropriate use of our cash.

During the three months ended March 31, 2023, we repurchased approximately \$250 million of our common stock under our stock repurchase programs. As of March 31, 2023, a total of approximately \$2.6 billion remained available for future repurchases of our common stock under our stock repurchase programs. See "Note 12 — Stockholders' Equity" to the condensed consolidated financial statements included in this report for more information about our stock repurchase programs.

#### **Dividends**

The Company paid a total of \$134 million and \$129 million in cash dividends during the three months ended March 31, 2023 and 2022, respectively. In April 2023, our Board of Directors declared a cash dividend of \$0.25 per share of common stock to be paid on June 16, 2023 to stockholders of record as of June 1, 2023.

## Other Capital Resource Requirements

We actively monitor all counterparties that hold our cash and cash equivalents and non-equity investments, focusing primarily on the safety of principal and secondarily on improving yield on these assets. We diversify our cash and cash equivalents and investments among various counterparties in order to reduce our exposure should any one of these counterparties fail or encounter difficulties. To date, we have not experienced any material loss or lack of access to our invested cash, cash equivalents or short-term investments; however, we can provide no assurances that access to our invested cash, cash equivalents or short-term investments will not be impacted by adverse conditions in the financial markets, including, without limitation, as a result of the impact of geopolitical events, inflationary pressure, lower consumer spending and foreign exchange rate volatility. At any point in time we have funds in our operating accounts and customer accounts that are deposited and invested with third party financial institutions.

We have a cash pooling arrangement with a financial institution for cash management purposes. As of March 31, 2023, we had a total of \$168 million in aggregate cash deposits and no cash withdrawals held within the financial institution under the cash pooling arrangement. See "Note 11 — Commitments and Contingencies" to the condensed consolidated financial statements included in this report for more information about our cash pooling arrangement.

We have entered into various indemnification agreements and, in the ordinary course of business, we have included limited indemnification provisions in certain of our agreements with parties with which we have commercial relations. It is not possible to determine the maximum potential loss under these various indemnification provisions due to our limited history of prior indemnification claims and the unique facts and circumstances involved in each particular provision. To date, losses recorded in our consolidated statement of income in connection with our indemnification provisions have not been significant, either individually or collectively. See "Note 11 — Commitments and Contingencies" to the condensed consolidated financial statements included in this report for more information about our indemnification provisions.

#### Item 3: Quantitative and Qualitative Disclosures About Market Risk

#### Interest Rate Risk

We are exposed to interest rate risk relating to our investments and outstanding debt. In addition, adverse economic conditions and events (including volatility or distress in the equity and/or debt or credit markets) may impact regional and global financial markets. These events and conditions could cause us to write down our assets or investments. We seek to reduce earnings volatility that may result from adverse economic conditions and events or changes in interest rates.

The primary objective of our investment activities is to preserve principal while at the same time improving yields without significantly increasing risk. To achieve this objective, we maintain our cash equivalents and short-term and long-term investments in a variety of asset types, including bank deposits, government bonds and corporate debt securities. As of March 31, 2023, approximately 25% of our total cash and investments was held in cash and cash equivalents. As such, changes in interest rates will impact interest income. As discussed below, the fair market values of our fixed rate securities may be adversely affected due to a rise in interest rates, and we may suffer losses in principal if we are forced to sell securities that have declined in market value due to changes in interest rates.

As of March 31, 2023, the balance of our corporate debt and government bond securities was \$2.9 billion, which represented approximately 34% of our total cash and investments. Investments in both fixed-rate and floating-rate interest-earning instruments carry varying degrees of interest rate risk. The fair market value of our fixed-rate investment securities may be adversely impacted due to a rise in interest rates. In general, fixed-rate securities with longer maturities are subject to greater interest rate risk than those with shorter maturities. While floating rate securities generally are subject to less interest rate risk than fixed-rate securities, floating-rate securities may produce less income than expected if interest rates decrease and may also suffer a decline in market value if interest rates increase. Due in part to these factors, our investment income may fall short of expectations or we may suffer losses in principal if we sell securities that have declined in market value due to changes in interest rates. A hypothetical 1% (100 basis point) point increase in interest rates would have resulted in a decrease in the fair value of our investments of \$19 million and \$22 million as of March 31, 2023 and December 31, 2022, respectively.

Further changes in interest rates will impact interest expense on any borrowings under our revolving credit facility, which bear interest at floating rates, and the interest rate on any commercial paper borrowings we make and any debt securities we may issue in the future and, accordingly, will impact interest expense. For additional details related to our debt, see "Note 9 — Debt" to the condensed consolidated financial statements included in this report.

## **Equity Price Risk**

# Equity investments

In 2021, we completed the transfer of our Classifieds business to Adevinta. Upon completion of the transfer we received an equity interest in Adevinta. The equity investment is accounted for under the fair value option and changes in Adevinta's stock price and equity volatility may have a significant impact on the value of our equity investment in Adevinta. As of March 31, 2023, a one dollar change in Adevinta's common stock, holding other factors constant, would increase or decrease the fair value of the investment by approximately \$404 million.

The fair value of our equity investment in KakaoBank is measured based on closing stock price and prevailing foreign exchange rate at each balance sheet date. Valuation of equity investments with readily determinable fair values can be obtained from real time quotes in active markets. Changes in KakaoBank's stock price and equity volatility may have a significant impact on the value of our equity investment in KakaoBank. As of March 31, 2023, a one dollar change in KakaoBank's common stock, holding other factors constant, would increase or decrease the fair value of the investment by approximately \$5 million.

Our remaining equity investments are primarily investments in privately-held companies. Our consolidated results of operations include, as a component of gain (loss) on equity investments and warrant, net, our share of the net income or loss of the equity investments accounted for under the equity method of accounting, or the change in fair value of the equity method investments accounted for under the fair value option. Equity investments without readily determinable fair values are accounted for at cost, less impairment and adjusted for subsequent observable

price changes obtained from orderly transactions for identical or similar investments issued by the same investee. Such changes in the basis of the equity investment are recognized in gain (loss) on equity investments and warrant, net. Equity investments under the fair value option are measured at fair value based on a quarterly valuation analysis and are classified within Level 3 in the fair value hierarchy as the valuation reflects management's estimate of assumptions that market participants would use in pricing the equity investment. Subsequent changes in fair value are recognized in gain (loss) on equity investments and warrant, net.

As of March 31, 2023, our equity investments totaled \$3.5 billion, which represented approximately 42% of our total cash and investments, and primarily related to our equity investment in Adevinta.

For additional details related to these investments, please see "Note 6 — Investments" to our condensed consolidated financial statements included in this report.

#### Warrant

We entered into a warrant agreement in conjunction with a commercial agreement with Adyen that, subject to meeting certain conditions, entitles us to acquire a fixed number of shares up to 5% of Adyen's fully diluted issued and outstanding share capital at a specific date. As discussed above, in 2021 we met the processing volume milestone target to vest the first tranche of the warrant, and we exercised the option to purchase shares of Adyen. The remaining tranches of the warrant are accounted for as a derivative instrument under ASC Topic 815, *Derivatives and Hedging*. Changes in Adyen's common stock price and equity volatility may have a significant impact on the value of the warrant. As of March 31, 2023, a one dollar change in Adyen's common stock, holding other factors constant, would increase or decrease the fair value of the warrant by approximately \$0.2 million. For additional details related to the warrant, please see "Note 7 — Derivative Instruments" to our condensed consolidated financial statements included in this report.

# Foreign Currency Risk

Our commerce platforms operate globally, resulting in certain revenues and costs that are denominated in foreign currencies, primarily the British pound and euro, subjecting us to foreign currency risk, which may adversely impact our financial results. We transact business in various foreign currencies and have significant international revenues as well as costs. In addition, we charge our international subsidiaries for their use of intellectual property and technology and for certain corporate services we provide. Our cash flow and results of operations that are exposed to foreign exchange rate fluctuations may differ materially from expectations and we may record significant gains or losses due to foreign currency fluctuations and related hedging activities.

We have a foreign exchange exposure management program designed to identify material foreign currency exposures, manage these exposures and reduce the potential effects of currency fluctuations on our reported consolidated cash flows and results of operations through the purchase of foreign currency exchange contracts. The effectiveness of the program and resulting usage of foreign exchange derivative contracts is at times limited by our ability to achieve cash flow hedge accounting. For additional details related to our derivative instruments, please see "Note 7 — Derivative Instruments" to our condensed consolidated financial statements included in this report.

We use foreign exchange derivative contracts to help protect our forecasted U.S. dollar-equivalent earnings from adverse changes in foreign currency exchange rates. These hedging contracts reduce, but do not entirely eliminate, the impact of adverse currency exchange rate movements. Most of these contracts are designated as cash flow hedges for accounting purposes. For qualifying cash flow hedges, the derivative's gain or loss is initially reported as a component of accumulated other comprehensive income ("AOCI") and subsequently reclassified into earnings in the same period the forecasted transaction affects earnings. For contracts not designated as cash flow hedges for accounting purposes, the derivative's gain or loss is recognized immediately in earnings in our consolidated statement of income. However, only certain revenue and costs are eligible for cash flow hedge accounting.

The following table illustrates the fair values of outstanding foreign exchange contracts designated as cash flow hedges and foreign exchange contracts not designated for hedge accounting and the before-tax effect on fair values of a hypothetical adverse change in the foreign exchange rates that existed as of March 31, 2023. The sensitivity for foreign currency contracts is based on a 20% adverse change in foreign exchange rates, against relevant functional currencies.

	Asset/(Liability	Fair Value Sensitivity	
	(1	In millio	ons)
Foreign exchange contracts - Cash flow hedges	\$	44 \$	\$ (90)
Foreign exchange contracts - Not designated for hedge accounting	\$	(14) \$	\$ (111)

Fair Value

Since our risk management programs are highly effective, the potential loss in value described above would be largely offset by changes in the value of the underlying exposure.

We also use foreign exchange contracts to offset the foreign exchange risk on our assets and liabilities denominated in currencies other than the functional currency of our subsidiaries. These contracts reduce, but do not entirely eliminate, the impact of currency exchange rate movements on our assets and liabilities. The foreign currency gains and losses on the assets and liabilities are recorded in interest and other, net, which are offset by the gains and losses on the foreign exchange contracts.

We considered the historical trends in currency exchange rates and determined that it was reasonably possible that adverse changes in exchange rates of 20% for all currencies could be experienced in the near term. These changes would have resulted in an adverse impact on income before income taxes of approximately \$3 million as of March 31, 2023 taking into consideration the offsetting effect of foreign exchange forwards in place as of March 31, 2023.

#### Item 4: Controls and Procedures

- (a) Evaluation of disclosure controls and procedures. Based on the evaluation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act) required by Exchange Act Rules 13a-15(b) or 15d-15(b), our principal executive officer and our principal financial officer have concluded that our disclosure controls and procedures were effective as of March 31, 2023.
- (b) Changes in internal controls. There were no changes in our internal control over financial reporting as defined in Exchange Act Rules 13a-15(f) that occurred during our most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II: OTHER INFORMATION

#### Item 1: Legal Proceedings

The information set forth under "Note 11 — Commitments and Contingencies — Litigation and Other Legal Matters" to the condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q is incorporated herein by reference.

# Item 1A: Risk Factors

# Risk Factors:

We are subject to various risks and uncertainties that may affect our business, results of operations and financial condition including not limited to, those described in Part I, Item 1A, Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2022 ("2022 Form 10-K"). Current global economic and geopolitical events and conditions may amplify many of these risks. These risks are not the only risks that may affect us. Additional risks that we are not aware of or do not believe are material at the time of this filing may also become important factors that adversely affect our business. There have been no material changes to the Company's risk factors since the 2022 Form 10-K.

## Item 2: Unregistered Sales of Equity Securities and Use of Proceeds

Stock repurchase activity during the three months ended March 31, 2023 was as follows:

Period Ended	Total Number of Shares Purchased	•	e Price Paid per Share <sup>(2)</sup>	Purchased as Part of Publicly Announced Programs	Maximum Dollar Value that May Yet be Purchased Under the Programs <sup>(1)</sup>		
January 31, 2023	1,686,769	\$	46.07	1,686,769	\$	2,770,352,492	
February 28, 2023	1,553,849	\$	48.26	1,553,849	\$	2,695,360,493	
March 31, 2023	2,250,193	\$	43.23	2,250,193	\$	2,598,079,088	
	5,490,811			5,490,811			

Total Number of Charge

(1) Our stock repurchase programs are intended to programmatically offset the impact of dilution from our equity compensation programs and, subject to market conditions and other factors, to make opportunistic and programmatic repurchases of our common stock to reduce our outstanding share count. Any share repurchases under our stock repurchase programs may be made through open market transactions, block trades, privately negotiated transactions (including accelerated share repurchase transactions) or other means at times and in such amounts as management deems appropriate and will be funded from our working capital or other financing alternatives. These stock repurchase programs have no expiration from the date of authorization.

During the three months ended March 31, 2023, we repurchased approximately \$250 million of our common stock under our stock repurchase programs. As of March 31, 2023, a total of approximately \$2.6 billion remained available for future repurchases of our common stock under our stock repurchase programs.

We expect, subject to market conditions and other uncertainties, to continue making opportunistic and programmatic repurchases of our common stock. However, our stock repurchase programs may be limited or terminated at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors, including corporate and regulatory requirements, price and other market conditions and management's determination as to the appropriate use of our cash.

(2) Excludes broker commissions and excise tax accruals.

# Item 3: Defaults Upon Senior Securities

Not applicable.

Item 4: Mine Safety Disclosures

Not applicable.

Item 5: Other Information

Not applicable.

# Item 6: Exhibits

The information required by this Item is set forth in the Index to Exhibits of this Quarterly Report.

# **INDEX TO EXHIBITS**

Exhibit Number	Filed or furnished with this 10-Q	Description
10.01+	X	Offer letter dated April 6, 2022 between Registrant and Eddie Garcia.
31.01	X	Certification of Registrant's Chief Executive Officer, as required by Section 302 of the Sarbanes-Oxley Act of 2002.
31.02	Χ	Certification of Registrant's Chief Financial Officer, as required by Section 302 of the Sarbanes-Oxley Act of 2002.
32.01	X	Certification of Registrant's Chief Executive Officer, as required by Section 906 of the Sarbanes-Oxley Act of 2002.
32.02	Χ	Certification of Registrant's Chief Financial Officer, as required by Section 906 of the Sarbanes-Oxley Act of 2002.
101	Х	The following materials from the Company's Quarterly Report on Form 10-Q for the period ended March 31, 2023 were formatted in Inline XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheet, (ii) Condensed Consolidated Statement of Income, (iii) Condensed Consolidated Statement of Comprehensive Income (iv) Condensed Consolidated Statement of Stockholders' Equity and (v) Condensed Consolidated Statement of Cash Flows. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
104	X	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

<sup>+</sup> Indicates a management contract or compensatory plan or arrangement.

Date:

Date:

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

eBay Inc.

Principal Executive Officer:

By: /s/ Jamie Iannone

Jamie lannone Chief Executive Officer

Principal Financial Officer:

By: /s/ Steve Priest

Steve Priest Chief Financial Officer

Principal Accounting Officer:

By: /s/ Rebecca Spencer

Rebecca Spencer
Vice President, Chief Accounting Officer

Date: April 27, 2023

April 27, 2023

April 27, 2023



April 6, 2022

Eddie Garcia c/o eBay 2065 Hamilton Avenue San Jose, CA 95125

Dear Eddie:

eBay Inc. (the "Company" or "eBay") Is pleased to offer you, on the terms and conditions set forth in this offer letter (the "Offer letter"), the exempt position of Senior Vice President, Chief Product Officer to be located in San Jose, CA. The terms and conditions of this Offer letter have been approved by the Compensation and Human Capital Committee of the eBay Board of Directors.

#### Cash Compensation

Your salary shall be set at a bi-weekly rate of \$25,961.54, which is equivalent to an annual base salary of \$675,000.04.

You will be eligible to participate in the eBay Incentive Plan (elP) with an annual bonus based on individual achievement as well as company performance. The annual bonus period is from January 1 through December 31. Your target bonus for the elP is 75% of your annual base salary, pro-rated based on the eligible earnings paid while you are employed in an elP eligible position during the annual bonus period. There is no guarantee any elP bonus will be paid and any actual bonus will be determined after the end of the annual bonus period based on your eligible earnings as defined in the elP. To be eligible to receive any elP bonus, you must be employed on or before the first business day of the fourth quarter and you must be employed on the date the bonus is paid. The payment of any bonus is at eBay's sole and absolute discretion and subject to the terms and conditions of the elP. eBay reserves the right, in its sole discretion, to amend, change or cancel the elP at any time.

## **Equity Compensation**

You will be granted an award of restricted stock units ("RSUs"), an award of performance based restricted stock units ("PBRSUs"), an award of growth vesting stock options ("GVSOs"), and an award of supplemental RSUs as described in the following paragraphs. The grants of your awards will be made on the 15th of the month following the month you start work. The grants are described as a U.S. dollar value.

For the RSU awards, the number of shares to be granted will be determined by dividing the U.S. dollar value of the RSU awards by the Average eBay dosing Price (as described below) and rounding up to the nearest whole number of shares of eBay common stock. For the PBRSU award, the number of shares subject to the target award will be determined by dividing the U.S. dollar value of the award by the same 10 day average price used to convert the RSU award, rounded up to the nearest whole number of shares of eBay common stock. For the GVSO award, the number of GVSOs will be determined by dividing the U.S. dollar value of the award by the Black-Scholes value of your award,

rounded up to the nearest whole number of GVSOs, consistent with the methodology approved by the Compensation and Human Capital Committee.

The "Average eBay dosing Price" shall be calculated based on the average of the closing prices of eBay common stock in U.S. dollars for the period of 10 consecutive trading days ending on (and including) the last trading day prior to the date of grant.

In accordance with the methodology above, you will be granted an award of RSUs valued at USD \$2,200,000 to be granted under the terms and conditions of eBay's current stock plans (the "Plans") as well as the terms and conditions of the RSU agreement (which will be provided to you as soon as practicable after the grant date). The RSUs will vest and become non-forfeitable (assuming your continued employment with an eBay company on each vesting date) over four years as follows: 25% on the first anniversary of the date of grant and an additional 1/16th of the shares subject to the award each three month period thereafter, subject to applicable taxes and withholdings.

You will also be granted an award of PBRSUs valued at USO \$2,200,000 to be granted under the terms and conditions of the Plans as well as the terms and conditions of the PBRSU agreement (which will be provided to you as soon as practicable after the grant date). The PBRSUs will be subject to performance over the period beginning January 1, 2022 through December 31, 2024, which will be subject to a three-year relative Total Shareholder Return modifier. The 2022-2024 PBRSU cycle will have the same performance goals and modifiers set for other similarly situated officers in the 2022-2024 PBRSU cycle. The actual amount of the award that vests will be determined based on Company performance and will be subject to the terms and conditions of the performance plan approved by the Compensation and Human Capital Committee. Any PBRSUs earned for this cycle will vest as to 100% of the earned shares in March 2025, subject to your continued employment with an eBay company.

You will also be granted an award of GVSOs valued at USO \$1,100,000 to be granted under the terms and conditions of the Plans as well as the terms and conditions of the GVSO agreement (which will be provided to you as soon as practicable after the grant date). The GVSOs will be subject to both time and performance vesting conditions. The performance period will be from January 1, 2022 through December 31, 2024 and the GVSOs will have the same performance goals set for other similarly situated officers. Performance against the established goals will be reviewed annually and the time-based vesting component allows for 3-yr ratable vesting (i.e. 1/3<sup>rd</sup> annual installments) such that all time-based vesting requirements will be met in March 2025, with each vesting date subject to your continued employment with an eBay company.

You will be eligible to receive annual grants under eBay's annual review process beginning in 2023. Your annual aggregate grant target value is \$6,000,000.

You will also be granted a supplemental equity award of RSUs valued at USO \$4,000,000 to be granted under the terms and conditions of the Plans as well as the terms and conditions of the RSU agreement (which will be provided to you as soon as practicable after the grant date). The RSUs will vest and become non-forfeitable (assuming your continued employment with an eBay company on each vesting date) over three years as follows:  $1/3^{rd}$  on the first anniversary of the date of grant and  $1/12^{th}$  quarterly thereafter, subject to applicable taxes and withholdings.

All employees are subject to eBay's Insider Trading Agreement, which outlines the procedures and guidelines governing securities trades by company personnel. You will be provided with a copy of eBay's Insider Trading Agreement. Please review the Agreement carefully. You will be asked to execute the certification as part of your new hire onboarding process.

# Supplemental Payments

You will be eligible to receive a one-time Equity Make-good Payment 1 of \$2,500,000 (less deductions and applicable taxes). The Equity Make-good Payment 1 will be made within two pay periods of your start date. This payment Is subject to a repayment obligation. In the event that your employment ceases for reasons of Cause (as this term is defined in the Repayment Requirement Agreement) or resignation prior to completion of one year of service from your start date, the net portion of the Equity Make-good Payment 1 that was paid to you (net of deductions or applicable taxes) is fully refundable to the Company. If your employment ceases for reasons of cause or resignation after one year, but prior to the third anniversary from your start date, your repayment obligation will be reduced by 1/36th for every full month of active employment. No repayment of the Equity Make-good Payment 1 would be required for termination after three years of employment with the Company. A Repayment Requirement Agreement Is attached.

You will be eligible to receive a one-time Equity Make-good Payment 2 of \$2,250,000 (less deductions and applicable taxes). The Equity Make-good Payment 2 will be made in or around May 2023, subject to your continued employment on the date of payment. This payment is subject to a repayment obligation. In the event that your employment ceases for reasons of Cause (as this term is defined in the Repayment Requirement Agreement) or resignation within two years from the date of payment, the net portion of the Equity Make-good Payment 2 that was paid to you (net of deductions or applicable taxes) is refundable to the Company provided that your repayment obligation will be reduced by 1/24th for every full month of active employment following the date of payment. No repayment of the Equity Make-good Payment 2 would be required for termination after two years of employment with the Company following the date of payment. A Repayment Requirement Agreement is attached.

You will be eligible to receive a one-time 2022 Bonus Make-good Payment of \$100,000 (less deductions and applicable taxes). The 2022 Bonus Make-good Payment will be made within two pay periods of your start date.

You will be eligible to receive a one-time Sign-on Clawback Payment of \$66,500 (less deductions and applicable taxes). The Sign-on Clawback Payment is intended to cover the actual amount you are required to repay your current employer. The Sign-on Clawback Payment will be paid to you within two pay periods of your start date.

#### Employee Benefits

You will also be entitled to the benefits that eBay customarily makes available to employees in positions comparable to yours. Please refer to the benefit plan documents for more details, Including eligibility, eBay reserves the right, in its sole discretion, to amend, change or cancel the benefits at any time.

You will be eligible to accrue 20 days of Paid Time Off ("PTO") per year.

## Severance and Change in Control Protections

Although your employment with the Company shall be "at-will" as set forth below, you will be entitled to severance protection in certain circumstances, as described below.

Termination Outside of a Change in Control Period. You will be eligible to participate in the eBay Inc. SVP & Above Standard Severance Plan, subject to the terms and conditions of the plan as in effect from time to time (the "Severance Plan"). Under the Severance Plan, you will be entitled to certain benefits if you are terminated for reasons other than for "Cause" (as this term is defined in the Severance Plan). Please review the enclosed eBay Inc. SVP and Above Standard Severance Plan and Summary Plan Description for the details on the Plan.

Termination During a Change in Control Period. You will be eligible to participate in the eBay Change in Control Severance Plan for Key Employees, subject to the terms and conditions of the plan as in effect from time to time (the "CIC Severance Plan"), at Tier 1. Under the CIC Severance Plan, you will be entitled to certain benefits if you are terminated for reasons other than for "Cause" or resignation without "Good Reason" during the "Change in Control Period" (as these terms are defined in the CIC Severance Plan). Please review the enclosed Change in Control Severance Plan for Key Employees and Summary Plan Description for the details on the Plan.

#### Required Employee Documents and Agreements

Under federal immigration laws, the Company is required to verify each new employee's identity and legal authority to work in the United States. Accordingly, please be prepared to furnish appropriate documents satisfying those requirements; this offer of employment is conditioned on submission of satisfactory documentation. You will be provided with a list of the required documents.

Other terms, conditions, job responsibilities, compensation and benefits may be adjusted by the Company from time to time in its sole discretion.

All of us at eBay are very excited about you joining our team and look forward to a beneficial and fruitful relationship. However, should any dispute arise with respect to your employment or the termination of that employment, we both agree that such dispute shall be conclusively resolved by final, binding and confidential arbitration rather than by a jury court or administrative agency. The Company will bear those expenses unique to arbitration. Please review the enclosed Mutual Arbitration Agreement carefully.

As a condition of your employment, you must complete both the Mutual Arbitration Agreement and the enclosed Employee Proprietary Information and Inventions Agreement prior to commencing employment. These agreements address important obligations to the Company, both during and after your employment; therefore, please read both agreements carefully. You will be asked to execute the agreements as part of your new hire onboarding process. If you should have any questions about either agreement, please contact me.

This Offer Letter, the Mutual Arbitration Agreement, the Employee Proprietary Information and Inventions Agreement as well as all other enclosed required documents, contain the entire agreement with respect to your employment. Should you have any questions with regard to any of the items indicated above, please call me. Kindly indicate your consent to this Offer Letter by signing a copy of this Offer letter and returning it to me. All other documents requiring your signature must be submitted either in hard copy or electronically prior to your start date, including but not limited to the Mutual Arbitration Agreement, the Employee Proprietary Information and Inventions Agreement, and the Insider Trading Agreement certification.

This Offer letter is contingent upon the results of your background verification. Upon your signature below, this will become our binding agreement with respect to your employment and its terms merging and superseding in their entirety all other or prior offers, agreements and communications, whether written or oral, by you and the Company as to the specific subjects of this Offer letter.

We are excited at the prospect of you joining our team. We look forward to having you on board!

Very truly yours,

/s/ Jamie Iannone

Jamie Iannone Chief Executive Officer

ACCEPTED:

/s/ Eddie Garcia Eddie Garcia Anticipated Start Date: 4-18-2022

 $\frac{4\text{-}7\text{-}2022}{\text{Date}}$ 

5

# Repayment Requirement Agreement

In the event that your employment ceases for reasons of Cause (as defined below) or resignation prior to completion of one year of service from your start date, the net portion of the Equity Make-good Payment 1 of \$2,500,000 that was paid to you (net of deductions or applicable taxes) Is fully refundable to the Company. If your employment ceases for reasons of cause or resignation after one year, but prior to the third anniversary from your start date, your repayment obligation will be reduced by 1/36th for every full month of active employment. No repayment of the Equity Make-good Payment 1 would be required for termination after three years of employment with the Company.

In the event that your employment ceases for reasons of Cause (as defined below) or resignation within two years from the date of payment, the net portion of the Equity Make-good Payment 2 of

\$2,250,000 that was paid to you (net of deductions or applicable taxes) is refundable to the Company

provided that your repayment obligation will be reduced by 1/24th for every full month of active employment following the date of payment. No repayment of the Equity Make-good Payment 2 would be required for termination after two years of employment with the Company following the date of payment.

You authorize the Company to withhold from any compensation otherwise owed to you at the time of termination any amounts necessary to satisfy your repayment obligations, other than those exempt from attachment under federal and state laws.

For purposes of this Repayment Requirement Agreement, "Cause" shall mean any of the following: (i) your failure to attempt in good faith to substantially perform your assigned duties, other than failure resulting from your death or incapacity due to physical or mental illness or impairment; which is not remedied within thirty (30) days after receipt of written notice from the Company specifying such failure; (ii) your indictment for, conviction of or plea of nolo contendere to any felony (or any other crime involving fraud, dishonesty or moral turpitude); or (iii) your commission of an act of fraud, embezzlement, misappropriation, willful misconduct, or breach of fiduciary duty against the Company, except good faith expense account disputes.

/s/ Eddie Garcia Eddie Garcia

4-7-2022 Date

# CERTIFICATION OF CHIEF EXECUTIVE OFFICER, AS REQUIRED BY SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002.

#### I, Jamie lannone, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of eBay Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report:
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to
    ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those
    entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Jamie lannone

Jamie lannone Chief Executive Officer (Principal Executive Officer)

Date: April 27, 2023

# CERTIFICATION OF CHIEF FINANCIAL OFFICER, AS REQUIRED BY SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002.

#### I, Steve Priest, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of eBay Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to
    ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those
    entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Steve Priest

Steve Priest Chief Financial Officer (Principal Financial Officer)

Date: April 27, 2023

# CERTIFICATION OF CHIEF EXECUTIVE OFFICER, AS REQUIRED BY SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002.

- I, Jamie lannone, hereby certify pursuant to 18 U.S.C. Section 1350 adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:
- (i) The accompanying Quarterly Report on Form 10-Q for the quarter ended March 31, 2023 fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and
- (ii) The information contained in such report fairly presents, in all material respects, the financial condition and results of operations of eBay Inc.

/s/ Jamie Iannone

Jamie lannone Chief Executive Officer (Principal Executive Officer)

Date: April 27, 2023

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of this report.

# CERTIFICATION OF CHIEF FINANCIAL OFFICER, AS REQUIRED BY SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002.

- I, Steve Priest, hereby certify pursuant to 18 U.S.C. Section 1350 adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 that:
- (i) The accompanying Quarterly Report on Form 10-Q for the quarter ended March 31, 2023 fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and
- (ii) The information contained in such report fairly presents, in all material respects, the financial condition and results of operations of eBay Inc.

/s/ Steve Priest

Steve Priest Chief Financial Officer (Principal Financial Officer)

Date: April 27, 2023

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of this report.